

REGIONAL SCHOOL DISTRICT 4
John Winthrop Middle School – Valley Regional High School

Proposed Budget for School Year 2017 / 2018

For Workshop 4 on March 8, 2017



A Mission-Driven Learning Community with a PK-12 Line of Sight

Chris Riley, Chair - Region 4 Board of Education

Kristina Martineau, Assistant Superintendent

Ruth Levy, Ed.D., Superintendent of Schools

Garth Sawyer, Business Manager



Regional School District 4
Chester – Deep River – Essex – Region 4

Proposed Budget for School Year 2017-2018

REGIONAL SCHOOL DISTRICT 4

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Regional School District 4
Chester – Deep River – Essex – Region 4

Proposed Budget for School Year 2017-2018

REGIONAL SCHOOL DISTRICT 4

Regional School District 4 is part of a system of schools comprising the Chester, Deep River, Essex, and Region 4 school districts. The districts are governed by multiple Boards of Education and administered under the auspices of the Supervision District agreement. The Boards of Education are committed to providing a rigorous, challenging, and cohesive educational program for students PK-12.

Regional School District 4

Regional School District 4 provides middle and high school public education for the member towns of Chester, Deep River, and Essex. John Winthrop Middle School provides educational services for approximately three hundred and forty students in grades seven and eight. Valley Regional High School provides a comprehensive high school program for approximately six hundred and twenty students in grades nine through twelve.

John Winthrop Middle School has won a prestigious honor from The New England League of Middle Schools (NELMS), being named as a NELMS Spotlight School. John Winthrop Middle School is one of only a handful of middle schools across New England to receive this prestigious award. The NELMS Spotlight Award acknowledges the outstanding work of the faculty, staff, administration, Board of Education, and the community in the support of an excellent educational program based upon the best of middle school practices. The NELMS Spotlight Award validates that the John Winthrop Middle School community provides an exceptional educational program anchored in a rigorous curriculum, specialized instructional practices planned to meet the needs of young adolescents, skilled and supportive educators, a caring climate, communities that support student learning and healthy development, and a safe and healthy school environment, of all which develop caring and ethical citizens.

Valley Regional High School received the prestigious honor of being named one of the top 500 high schools across America by Newsweek Magazine, based on the success of our students. The High School was also placed on the Advanced Placement honor roll. This award was given to Valley Regional High School for expanding opportunities for students to earn college credit through rigorous college level course work. Valley Regional High School has also received local, regional and national awards in fine arts and music.

Mr. William Duffy, Principal
John Winthrop Middle School

Mr. Michael Barile, Principal
Valley Regional High School



Regional School District 4
Chester – Deep River – Essex – Region 4

Proposed Budget for School Year 2017-2018

REGIONAL SCHOOL DISTRICT 4

Mission and Vision Statement

Our Mission ~

We, the schools of Chester, Deep River, Essex and Region 4, engage all students in a rigorous, challenging, and cohesive educational program. As a community of learners, we foster individual student achievement and empower students to excel in an environment of collaboration, responsibility, and mutual respect. We prepare our students to be knowledgeable, involved citizens in a rapidly changing world.

Our Vision Statement ~

Our schools endeavor to develop an educational program of excellence where all students achieve at high levels and best instructional strategies are pursued in an environment of inquiry, collaboration, support and trust.



Regional School District 4
Chester – Deep River – Essex – Region 4

Proposed Budget for School Year 2017-2018

REGIONAL SCHOOL DISTRICT 4

Average Daily Membership

What is Average Daily Membership (ADM)?

Regional School District 4 provides public middle and high school education to the member towns of Chester, Deep River, and Essex. The costs associated with Regional School District 4 are assigned to member towns using a three-way allocation. The allocations are based on the Average Daily Membership (ADM) among the member towns. Average Daily Membership for the subsequent budget year is determined by the total number of students in each member town grades 7-12 based upon the Connecticut State Department of Education October 1 census of actual enrollment in the current year. Students educated out of district are assigned to the home district (special education, vocational agriculture) not including students attending Technical High Schools and Adult Education.

Average Daily Membership for the 2017/2018 Budget

- Average Daily Membership based upon a three-way allocation per state statute

| | <u>Chester</u> | <u>Deep River</u> | <u>Essex</u> |
|------------------------------|----------------|-------------------|---------------|
| School Year 2017/2018 | 21.78% | 33.64% | 44.58% |
| School Year 2016/2017 | 22.83% | 32.77% | 44.40% |
| Change | -1.05% | 0.87% | 0.18% |



*Regional School District 4
Chester – Deep River – Essex – Region 4*

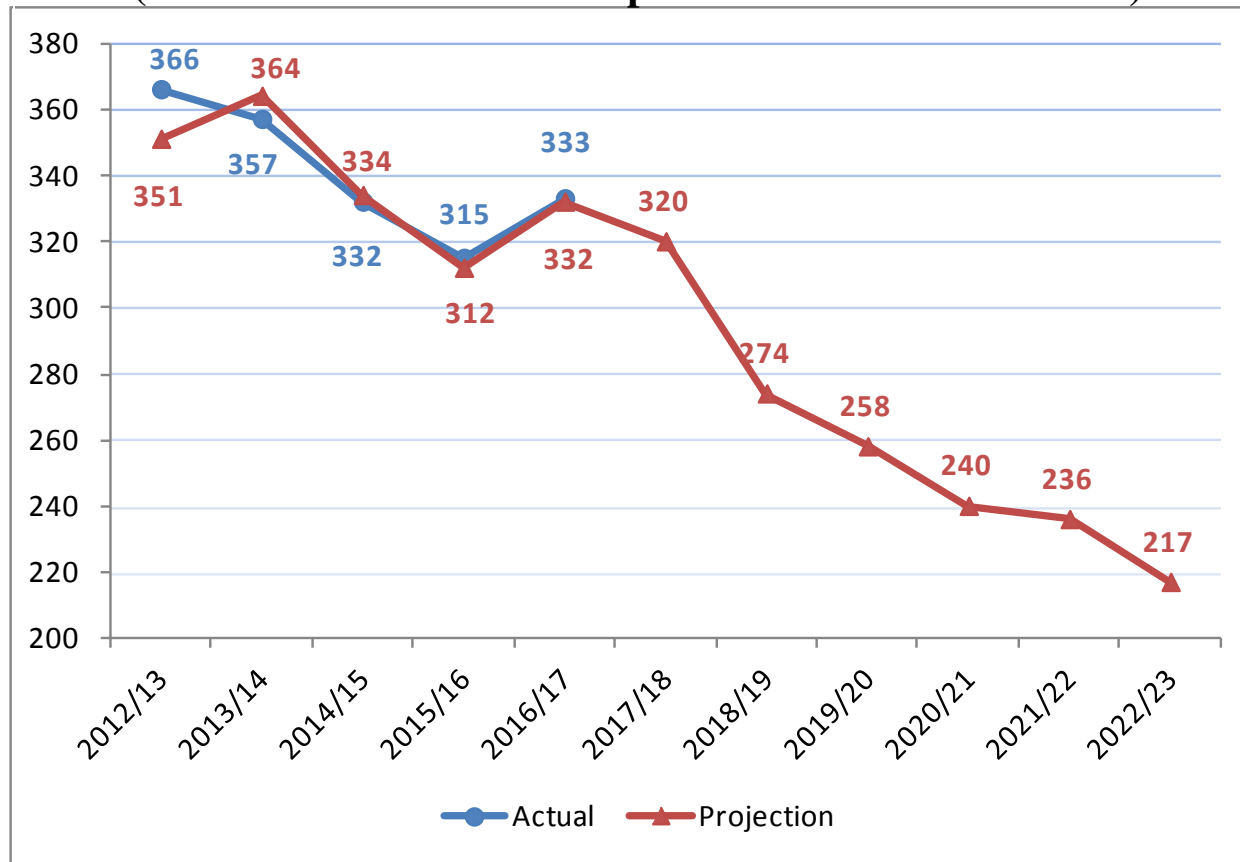
Proposed Budget for School Year 2017-2018

REGIONAL SCHOOL DISTRICT 4

John Winthrop Middle School Enrollment History

**John Winthrop Middle School
Actual Enrollment and Projections
2012/13 – 2022/23**

(Actual enrollment based upon PSIS October 1 Census)





Regional School District 4
Chester - Deep River - Essex - Region 4

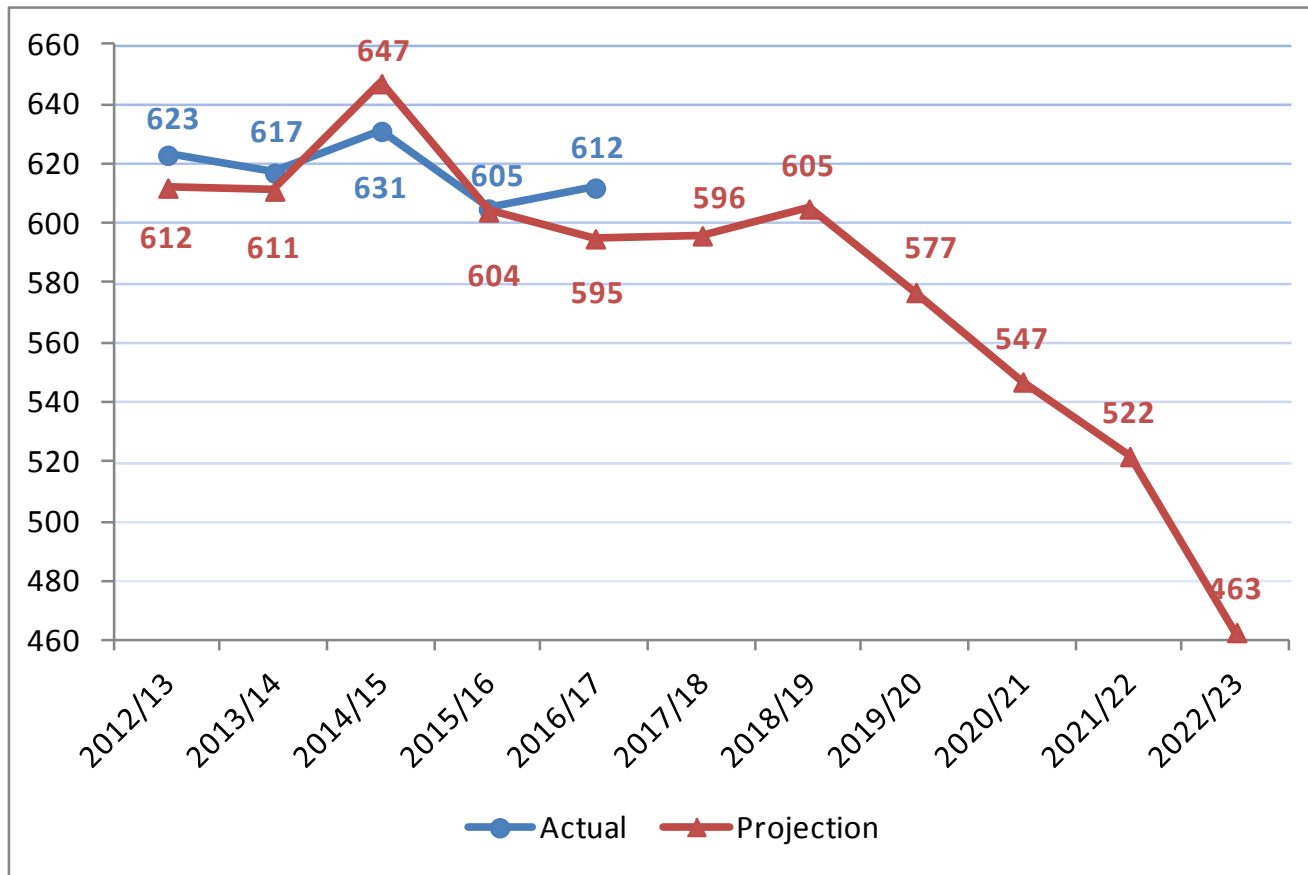
Proposed Budget for School Year 2017-2018

REGIONAL SCHOOL DISTRICT 4

Valley Regional High School Enrollment History

**Valley Regional High School
 Actual Enrollment and Projections
 2012/13 – 2022/23**

(Actual enrollment based upon PSIS October 1 Census)





*Regional School District 4
Chester – Deep River – Essex – Region 4*

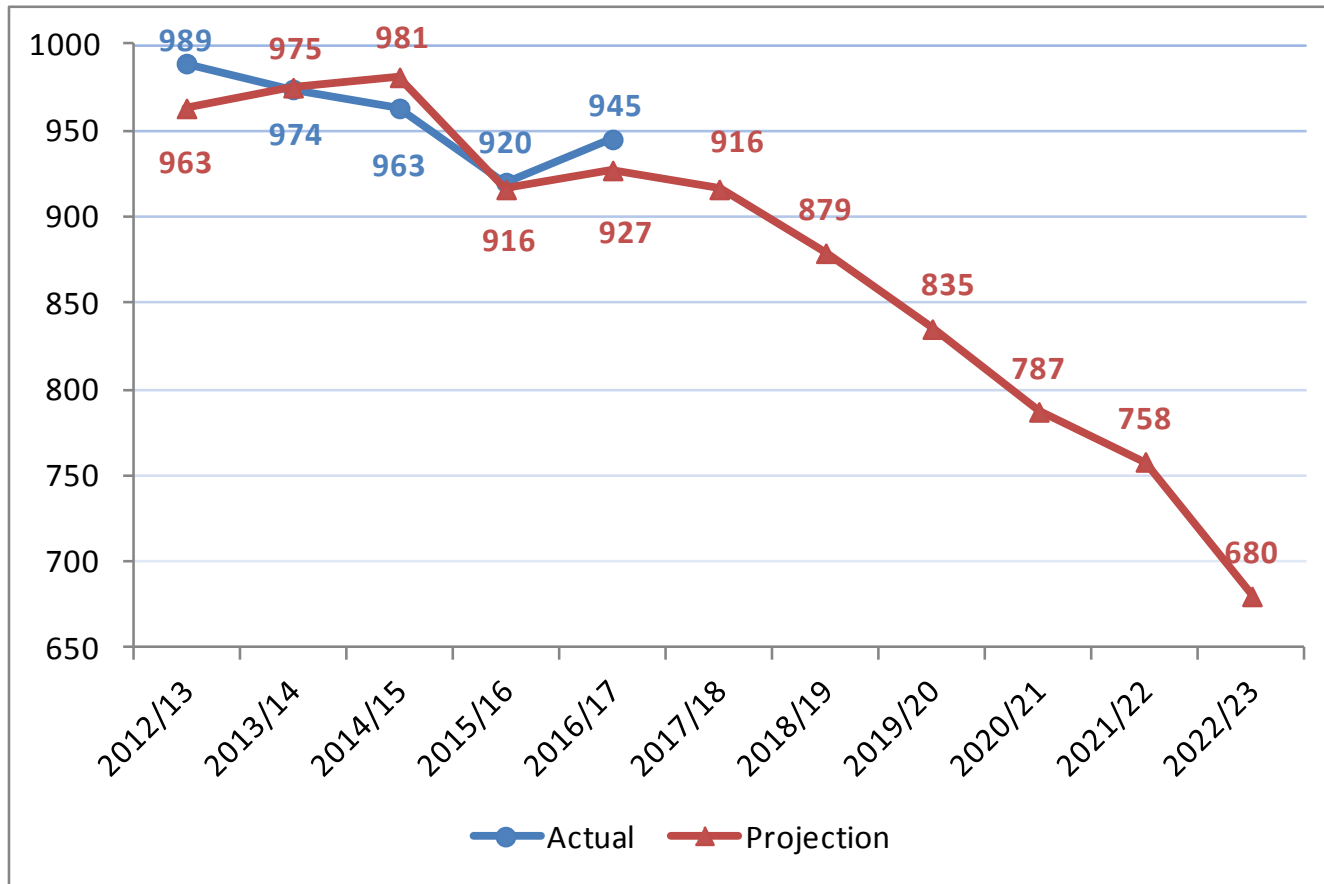
Proposed Budget for School Year 2017-2018

REGIONAL SCHOOL DISTRICT 4

Regional School District 4 School Enrollment History

**Regional School District 4 (7-12)
Actual Enrollment and Projections
2012/13 – 2022/23**

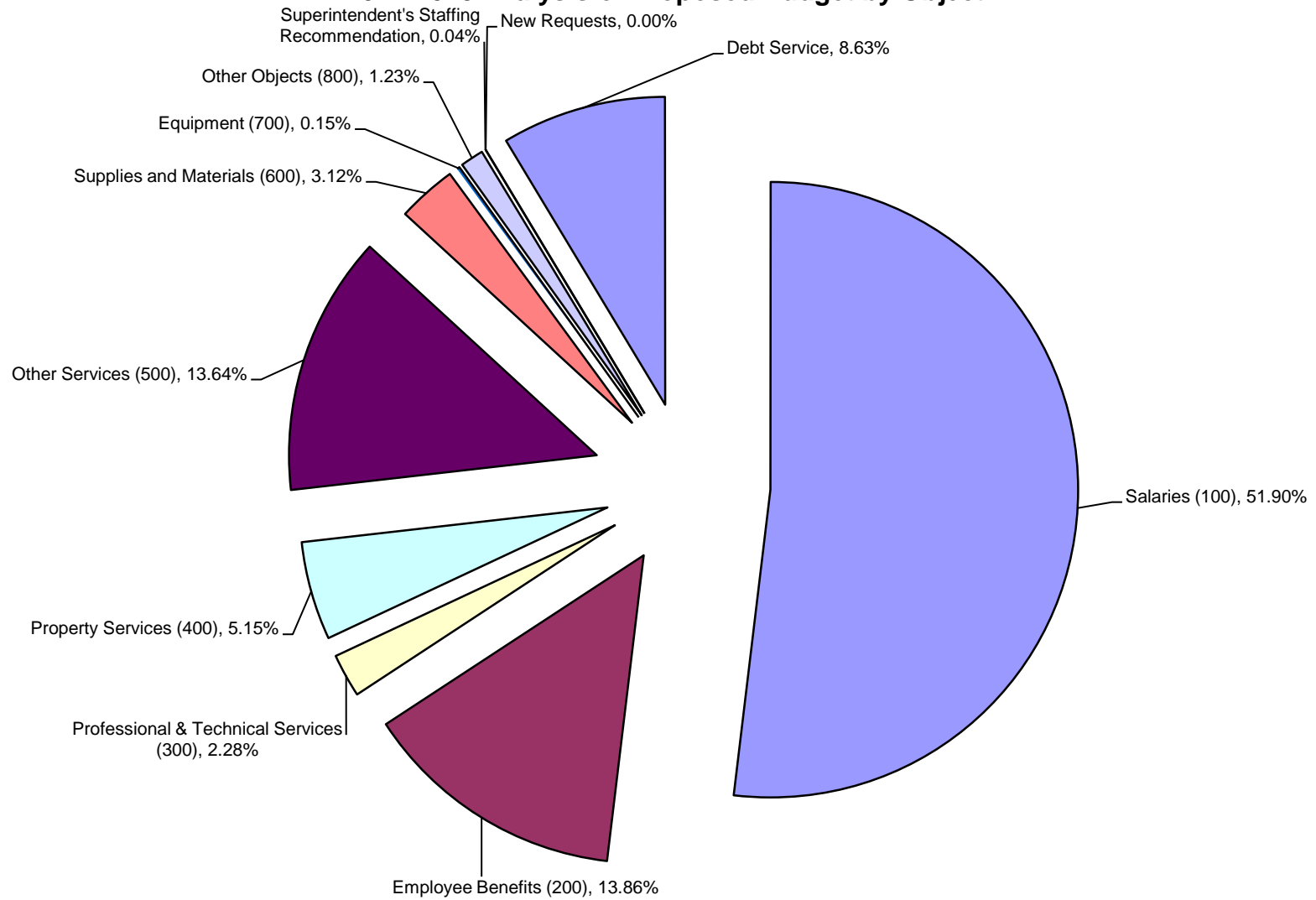
(Actual enrollment based upon PSIS October 1 Census)





Regional School District 4
Chester – Deep River – Essex – Region 4
Proposed Budget for School Year 2017/2018

2017-2018 Analysis of Proposed Budget by Object





Regional School District 4
 Chester – Deep River – Essex – Region 4
 Proposed Budget for School Year 2017/2018

**BUDGET SUMMARY
 EXPENDITURES BY OBJECT
 CODE**

| | 2014-15 Original Budget | 2014-15 Actual Expense | 2015-16 Original Budget | 2015-16 Actual Expense | 2016-17 Original Budget | 2016-17 Projected | 2017-18 Proposed Budget | Object Description |
|---|--|---------------------------------------|--|---------------------------------------|--|------------------------------|--|---|
| Salaries (100) | 9,621,842 | 9,537,587 | 9,816,931 | 9,736,516 | 10,179,763 | 10,170,731 | 10,468,724 | Includes regular and extra compensatory wages for employees |
| Employee Benefits (200) | 2,447,950 | 2,360,287 | 2,443,968 | 2,401,343 | 2,608,030 | 2,641,592 | 2,794,909 | Contractual Benefits for employees including medical, life insurance, annuities and FICA/Medicare. |
| Professional & Technical Services (300) | 541,194 | 587,634 | 531,269 | 528,803 | 515,600 | 520,455 | 460,454 | Primarily legal, consulting, rehabilitative, and professional development services performed by outside contractors. |
| Property Services (400) | 1,069,965 | 1,018,793 | 1,059,147 | 999,786 | 1,067,827 | 1,066,184 | 1,039,681 | Expenditures from these accounts are used for upkeep and repairs of school buildings and equipment. |
| Other Services (500) | 1,724,156 | 2,172,887 | 2,332,223 | 2,280,501 | 2,324,970 | 2,100,979 | 2,751,742 | Expenditures from these accounts are used primarily for transportation, communications, out of district tuition, travel, and conferences. |
| Supplies and Materials (600) | 769,446 | 664,187 | 684,304 | 656,346 | 647,839 | 645,839 | 628,851 | Includes supplies, materials, textbooks, utilities such as heating oil. |
| Equipment (700) | 45,000 | 40,030 | 30,000 | 28,901 | 52,120 | 52,120 | 30,000 | Funds from these accounts are used for new and replacement equipment. |
| Other Objects (800) | 241,003 | 228,130 | 252,991 | 279,391 | 274,400 | 291,848 | 247,390 | These accounts are used to budget for professional memberships, bond issuance costs, and cafeteria and capital sinking fund transfers. |
| TOTAL | 16,460,556 | 16,609,535 | 17,150,833 | 16,911,587 | 17,670,549 | 17,489,748 | 18,421,751 | 3.86% \$751,202 Increase |
| Superintendent's Staffing Recommendation | | | | | | | 8,423 | 0.04% See Page 11 |
| New Requests | | | | | | | 0 | 0.00% See Page 12 |
| Total General Fund | 16,460,556 | 16,609,535 | 17,150,833 | 16,911,587 | 17,670,549 | 17,489,748 | 18,430,174 | 3.90% |
| Debt Service | 1,916,875 | 1,916,875 | 1,860,625 | 1,860,625 | 1,809,825 | 1,809,825 | 1,741,275 | -0.35% |
| Total Expenditures | 18,377,431 | 18,526,410 | 19,011,458 | 18,772,212 | 19,480,374 | 19,299,573 | 20,171,449 | 3.55% \$691,075 Increase |
| Revenues | 297,447 | 499,777 | 531,541 | 449,340 | 438,652 | 349,668 | 500,338 | 0.32% See Page 27 |
| Net Billings to Town | 18,079,984 | 18,026,633 | 18,479,917 | 18,322,872 | 19,041,722 | 18,949,905 | 19,671,111 | 3.31% \$629,389 Increase |



Regional School District 4
 Chester – Deep River – Essex – Region 4
 Proposed Budget for School Year 2017/2018
REGION 4 MAJOR BUDGET DRIVERS

| Line | Budget Drivers | Amount of Increase | Increase to Total Budget |
|--|---|---------------------|--------------------------|
| <u>Contractual & Operational Increases:</u> | | | |
| Various | Salary Contractual Increase | \$ 304,786 | 1.56% |
| 5210 | Health Insurance Increase in enrollment and rates | \$ 164,833 | 0.85% |
| 5222, 5223, 5260, 5291 | Non-Health employee benefits i.e FICA, Merf, & Annuities | \$ 7,995 | 0.04% |
| 5511, 5561 | Out of District Special Ed. Trans & Tuition | \$ 418,675 | 2.15% |
| Various | Supervision District | \$ 120,729 | 0.62% |
| Various | Net Effect of minor increases and decreases to all other accounts | \$ 6,334 | 0.03% |
| Increase due to Major Budget Drivers | | \$ 1,023,352 | 5.25% |
| <u>Reductions:</u> | | | |
| Various | 2 Teacher Retirements with anticipated lower cost replacement. | \$ (50,810) | -0.27% |
| Various | Reduction in 1.0 FTE Secretary to 0.40 FTE | \$ (45,614) | -0.23% |
| 5330 | In District Special Education Services | \$ (30,000) | -0.15% |
| 5340 | NEASC Accreditation | \$ (25,000) | -0.13% |
| 5510 | Transportation Voc Ed | \$ (14,585) | -0.07% |
| 5430 | Reduced Repairs & Maint as one year projects are completed. New requests listed in Additional Services Page. | \$ (30,000) | -0.15% |
| 5610, 5611, 5641 | Gen & Instr Supplies and Textbook/Workbooks | \$ (14,021) | -0.07% |
| 5910 | Debt Service | \$ (68,550) | -0.35% |
| 5930 | Sinking Fund Contribution | \$ (40,000) | -0.21% |
| 5730 | Reduced Equipment as one year projects are completed new equipment requests listed in Additional Services page. | \$ (22,120) | -0.11% |
| Total Reductions | | \$ (340,700) | -1.75% |
| Net Impact of Budget Drivers and Reductions | | \$ 682,652 | 3.51% |



Regional School District 4
 Chester – Deep River – Essex – Region 4
 Proposed Budget for School Year 2017/2018

NEW POSITIONS AND UPGRADES

| Location | FTE | Position | Salary | Benefits | Total | % Increase to Total Budget |
|---|------|--------------------------------------|-----------------|---------------|-----------------|-------------------------------|
| Certified | | | | | | |
| | 0.00 | | 0.00 | 0.00 | 0.00 | 0.00% |
| | 0.00 | | 0.00 | 0.00 | 0.00 | |
| | | Certified Total: | 0.00 | 0.00 | 0.00 | |
| Paras-Educator / Teacher Assistant | | | | | | |
| | 0.00 | | 0.00 | 0.00 | 0.00 | 0.00% |
| | 0.00 | | 0.00 | 0.00 | 0.00 | |
| | | Total | 0.00 | 0.00 | 0.00 | |
| Coach / Mentor / Extra-Curricular | | | | | | |
| VRHS | | Head Crew Coach | 4,500.00 | 344.00 | 4,844.00 | 0.02% |
| VRHS | | Head Gymnastics Coach | 0.00 | 0.00 | 0.00 | 0.00% Removed \$4,844 request |
| VRHS | | Assistant Girls Volleyball Coach | 0.00 | 0.00 | 0.00 | 0.00% Removed \$2,141 request |
| VRHS | | Assistant Girls Softball Coach | 0.00 | 0.00 | 0.00 | 0.01% Removed \$2,691 request |
| VRHS | | Unified Sports Coach | 3,325.00 | 254.00 | 3,579.00 | 0.02% |
| | | Coach/Mentor/Extra-Curricular Total: | 7,825.00 | 598.00 | 8,423.00 | |
| Non-Certified | | | | | | |
| | | | 0.00 | 0.00 | 0.00 | 0.00% |
| | | Non-Certified Total: | 0.00 | 0.00 | 0.00 | |
| | | Totals: | 7,825.00 | 598.00 | 8,423.00 | 0.04% |

Notes: Does not include Para's requested on an ongoing, as needed basis.



Regional School District 4
 Chester – Deep River – Essex – Region 4
 Proposed Budget for School Year 2017/2018

New Requests for the Region 4 Budget

| <u>Object</u> | <u>School</u> | <u>Program</u> | <u>Amount</u> | <u>% Increase to Total Budget</u> | <u>Description</u> |
|---------------|---------------|-------------------------------------|--------------------|---------------------------------------|--|
| 5340 | VR | International Baccalaureate Program | \$ - | 0.00% | This process requires extensive professional development and a candidacy fee. Removed \$25,000 request. |
| Total | | | <u><u>\$ -</u></u> | 0.00% | |

Regional School District 4
 Chester – Deep River – Essex – Region 4
 Proposed Budget for School Year 2017/2018

| | | | 2014-2015 | | 2015-2016 | | 2016-2017 | | | 2017-2018 |
|-------------------------------------|--------|------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | | | Original | 2014-2015 | Original | 2015-2016 | Original | 2016-2017 | 2016-2017 | Proposed |
| Org | Object | Description | Budget | Actual | Budget | Actual | Budget | YTD | Projection | Budget |
| 1100 DEPARTMENT CHAIR | | | | | | | | | | |
| | | JW DEPARTMENT CHAIR | 26,451 | 23,745 | 26,451 | 24,655 | 26,164 | 12,850 | 26,164 | 26,237 |
| | | VR DEPARTMENT CHAIR | 49,756 | 49,859 | 50,631 | 50,421 | 51,377 | 25,232 | 51,377 | 52,433 |
| TOTAL BY DEPARTMENT CHAIR | | | 76,207 | 73,604 | 77,082 | 75,076 | 77,541 | 38,082 | 77,541 | 78,670 |
| 1101 ART | | | | | | | | | | |
| | | JW ART | 83,953 | 56,666 | 46,308 | 31,818 | 65,277 | 64,600 | 65,277 | 68,270 |
| | | VR ART | 148,438 | 146,960 | 151,906 | 151,765 | 159,121 | 157,177 | 159,121 | 161,191 |
| TOTAL BY ART | | | 232,391 | 203,626 | 198,214 | 183,583 | 224,398 | 221,777 | 224,398 | 229,461 |
| 1102 BUSINESS | | | | | | | | | | |
| TOTAL BY VR BUSINESS | | | 156,656 | 156,378 | 161,516 | 161,610 | 168,089 | 164,317 | 168,089 | 180,942 |
| 1103 ENGLISH | | | | | | | | | | |
| | | JW ENGLISH | 348,528 | 344,882 | 360,590 | 361,300 | 386,341 | 381,519 | 386,341 | 397,930 |
| | | VR ENGLISH | 454,949 | 433,883 | 457,797 | 458,260 | 479,985 | 476,220 | 480,261 | 505,549 |
| TOTAL BY ENGLISH | | | 803,477 | 778,765 | 818,387 | 819,560 | 866,326 | 857,739 | 866,602 | 903,479 |
| 1104 WORLD LANGUAGES | | | | | | | | | | |
| | | JW WORLD LANGUAGES | 130,383 | 127,150 | 137,668 | 137,348 | 144,932 | 149,922 | 151,662 | 163,098 |
| | | VR WORLD LANGUAGES | 270,125 | 256,193 | 264,432 | 253,773 | 272,300 | 264,313 | 267,201 | 274,732 |
| TOTAL BY WORLD LANGUAGES | | | 400,508 | 383,343 | 402,100 | 391,121 | 417,232 | 414,235 | 418,863 | 437,830 |
| 1105 LIFE MANAGEMENT | | | | | | | | | | |
| | | JW LIFE MANAGEMENT | 87,410 | 87,825 | 89,280 | 89,287 | 90,333 | 88,531 | 90,333 | 91,445 |
| | | VR LIFE MANAGEMENT | 87,513 | 84,804 | 45,287 | 33,311 | 33,889 | 19,704 | 33,889 | 35,337 |
| TOTAL BY LIFE MANAGEMENT | | | 174,923 | 172,629 | 134,567 | 122,598 | 124,222 | 108,235 | 124,222 | 126,782 |
| 1106 TECHNICAL EDUCATION | | | | | | | | | | |
| | | JW TECHNICAL EDUCATION | 82,694 | 80,886 | 84,100 | 83,983 | 85,095 | 84,570 | 85,095 | 86,102 |
| | | VR TECHNICAL EDUCATION | 221,854 | 241,716 | 255,278 | 257,827 | 278,144 | 252,206 | 276,769 | 241,268 |
| TOTAL BY TECHNICAL EDUCATION | | | 304,548 | 322,602 | 339,378 | 341,810 | 363,239 | 336,775 | 361,864 | 327,370 |
| 1108 MATHEMATICS | | | | | | | | | | |
| | | JW MATHEMATICS | 255,095 | 255,103 | 272,603 | 271,438 | 293,424 | 287,931 | 293,424 | 298,638 |
| | | VR MATHEMATICS | 435,435 | 408,149 | 421,051 | 383,929 | 419,716 | 401,535 | 419,716 | 423,862 |
| TOTAL BY MATHEMATICS | | | 690,530 | 663,252 | 693,654 | 655,367 | 713,140 | 689,466 | 713,140 | 722,500 |
| 1109 MUSIC | | | | | | | | | | |
| | | JW MUSIC | 57,570 | 55,876 | 60,197 | 59,622 | 63,175 | 60,433 | 63,175 | 66,335 |
| | | VR MUSIC | 149,138 | 146,846 | 149,956 | 151,430 | 160,441 | 152,252 | 160,441 | 160,770 |
| TOTAL BY MUSIC | | | 206,708 | 202,722 | 210,153 | 211,052 | 223,616 | 212,685 | 223,616 | 227,105 |

Regional School District 4
 Chester – Deep River – Essex – Region 4
 Proposed Budget for School Year 2017/2018

| | | | 2014-2015 | | 2015-2016 | | 2016-2017 | | 2017-2018 | |
|---|--------|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | | | Original | 2014-2015 | Original | 2015-2016 | Original | 2016-2017 | 2016-2017 | Proposed |
| Org | Object | Description | Budget | Actual | Budget | Actual | Budget | YTD | Projection | Budget |
| 1110 PHYSICAL ED | | | | | | | | | | |
| | | JW PHYSICAL ED | 145,192 | 145,169 | 149,870 | 149,788 | 154,528 | 153,857 | 154,528 | 159,284 |
| | | VR PHYSICAL ED | 314,441 | 293,634 | 284,428 | 284,942 | 289,492 | 287,182 | 289,492 | 296,567 |
| TOTAL BY PHYSICAL ED | | | 459,633 | 438,803 | 434,298 | 434,730 | 444,020 | 441,039 | 444,020 | 455,851 |
| 1111 READING JW READING | | | | | | | | | | |
| TOTAL BY READING | | | 3,000 | 2,972 | 3,100 | 2,332 | 3,100 | 1,717 | 3,100 | 3,100 |
| 1112 SCIENCE | | | | | | | | | | |
| | | JW SCIENCE | 291,351 | 291,543 | 304,291 | 304,386 | 320,315 | 317,487 | 320,315 | 320,390 |
| | | VR SCIENCE | 456,225 | 447,533 | 470,709 | 432,359 | 454,928 | 441,506 | 454,928 | 463,601 |
| TOTAL BY SCIENCE | | | 747,576 | 739,076 | 775,000 | 736,745 | 775,243 | 758,993 | 775,243 | 783,991 |
| 1113 SOCIAL STUDIES | | | | | | | | | | |
| | | JW SOCIAL STUDIES | 243,031 | 242,246 | 255,611 | 255,424 | 269,646 | 267,148 | 269,646 | 287,071 |
| | | VR SOCIAL STUDIES | 400,618 | 396,805 | 351,038 | 362,454 | 379,490 | 374,137 | 376,731 | 403,039 |
| TOTAL BY SOCIAL STUDIES | | | 643,649 | 639,051 | 606,649 | 617,878 | 649,136 | 641,285 | 646,377 | 690,110 |
| 1114 COMPUTER EDUCATION | | | | | | | | | | |
| | | JW COMPUTER EDUCATION | | | | | | | | |
| TOTAL BY COMPUTER EDUCATION | | | 59,292 | 59,283 | 62,329 | 62,345 | 65,616 | 65,188 | 65,616 | 69,034 |
| 1115 SUB TEACHERS/SUB PARAS/VR SECURITY/ISS PARA | | | | | | | | | | |
| | | JW SUB TEACHERS/SUB PARAS | 37,405 | 42,067 | 37,405 | 64,573 | 39,696 | 37,491 | 39,696 | 40,102 |
| | | VR SUB TEACHERS/SUB PARAS/SECURITY | 167,880 | 158,509 | 169,269 | 180,611 | 170,670 | 96,064 | 170,670 | 171,379 |
| TOTAL BY SUB TEACHERS/SUB PARAS/VR SECURITY | | | 205,285 | 200,576 | 206,674 | 245,184 | 210,366 | 133,555 | 210,366 | 211,481 |
| 1116 UNEMPLOY COMP/WORKER'S COMP | | | | | | | | | | |
| | | JW UNEMPLOY COMP/WORKER'S COMP | 28,921 | 24,707 | 25,764 | 23,867 | 26,477 | 23,458 | 23,458 | 26,711 |
| | | VR UNEMPLOY COMP/WORKER'S COMP | 50,518 | 48,158 | 47,449 | 39,960 | 43,572 | 48,509 | 48,509 | 44,700 |
| TOTAL BY UNEMPLOY COMP/WORKER'S COMP | | | 79,439 | 72,865 | 73,213 | 63,827 | 70,049 | 71,967 | 71,967 | 71,411 |
| 1190 ASSEMBLY SPEAKER/AFTERSCHOOL PROGRAM | | | | | | | | | | |
| | | JW ASSEMBLY SPEAKER/AFTERSCHOOL P | 10,277 | 9,507 | 10,277 | 7,767 | 10,277 | 5,664 | 10,277 | 9,277 |
| | | VR ASSEMBLY SPEAKER | 1,000 | 1,547 | 1,000 | 2,488 | 1,000 | 965 | 1,000 | 1,000 |
| TOTAL BY ASSEMBLY SPEAKER/AFTERSCHOOL PROGRAM | | | 11,277 | 11,054 | 11,277 | 10,255 | 11,277 | 6,629 | 11,277 | 10,277 |
| 1201 ADULT EDUCATION IN STATE | | | | | | | | | | |
| | | VR ADULT EDUCATION IN STATE | | | | | | | | |
| TOTAL BY ADULT EDUCATION IN STATE | | | 57,500 | 60,138 | 60,048 | 59,878 | 60,048 | 59,798 | 60,048 | 60,048 |
| 1203 HOMEBOUND INSTRUCTION | | | | | | | | | | |
| | | JW HOMEBOUND INSTRUCTION | 1,028 | 12,072 | 1,028 | 14,500 | 3,028 | 16,449 | 13,028 | 4,030 |

Regional School District 4
 Chester – Deep River – Essex – Region 4
 Proposed Budget for School Year 2017/2018

| | | | 2014-2015 | | 2015-2016 | | 2016-2017 | | | 2017-2018 |
|-----|--------|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | | | Original | 2014-2015 | Original | 2015-2016 | Original | 2016-2017 | 2016-2017 | Proposed |
| Org | Object | Description | Budget | Actual | Budget | Actual | Budget | YTD | Projection | Budget |
| | | VR HOMEBOUND INSTRUCTION | 64,313 | 53,864 | 59,313 | 20,860 | 39,313 | 21,741 | 39,313 | 37,138 |
| | | TOTAL BY HOMEBOUND INSTRUCTION | 65,341 | 65,936 | 60,341 | 35,360 | 42,341 | 38,190 | 52,341 | 41,168 |
| | | 1204 VO ED AGRIC IN STATE/MAGNET SCHOOL | | | | | | | | |
| | | JW VO ED AGRIC IN STATE/MAGNET | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | VR VO ED AGRIC IN STATE/MAGNET | 62,700 | 64,207 | 78,400 | 99,787 | 94,244 | 94,129 | 94,244 | 94,244 |
| | | TOTAL BY VO ED AGRIC IN STATE/MAGNET | 62,700 | 64,207 | 78,400 | 99,787 | 94,244 | 94,129 | 94,244 | 94,244 |
| | | 1205 VOC ED TECH DAILY TRANS. | | | | | | | | |
| | | VR VOC ED TECH DAILY TRANS. | | | | | | | | |
| | | TOTAL BY VO ED TECH DAILY TRANS. | 68,414 | 60,765 | 70,124 | 66,248 | 67,526 | 53,500 | 51,500 | 52,941 |
| | | 1207 TECHNOLOGY SERVICES | | | | | | | | |
| | | JW TECHNOLOGYSERVICES | 139,604 | 125,009 | 142,045 | 134,426 | 141,454 | 107,145 | 138,219 | 142,418 |
| | | VR TECHNOLOGY SERVICES | 208,860 | 194,732 | 210,028 | 197,209 | 203,328 | 134,432 | 202,328 | 204,590 |
| | | TOTAL BY TECHNOLOGY SERVICES | 348,464 | 319,741 | 352,073 | 331,635 | 344,782 | 241,577 | 340,547 | 347,008 |
| | | 1208 EARLY RETIREMENT | | | | | | | | |
| | | JW EARLY RETIREMENT | 7,230 | 7,230 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | VR EARLY RETIREMENT | 9,500 | 9,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | TOTAL BY EARLY RETIREMENT | 16,730 | 16,730 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | 1210 GIFTED & TALENTED | | | | | | | | |
| | | JW GIFTED & TALENTED | 2,500 | 811 | 2,300 | 1,682 | 2,500 | 159 | 2,500 | 2,300 |
| | | VR GIFTED & TALENTED | 3,000 | 2,474 | 3,000 | 2,801 | 3,000 | 2,094 | 3,969 | 3,000 |
| | | TOTAL BY GIFTED & TALENTED | 5,500 | 3,285 | 5,300 | 4,483 | 5,500 | 2,253 | 6,469 | 5,300 |
| | | 1211 TEACHER MENTOR | | | | | | | | |
| | | JW TEACHER MENTOR | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | VR TEACHER MENTOR | 1,131 | 4,245 | 4,385 | 2,857 | 4,472 | 2,185 | 4,472 | 4,580 |
| | | TOTAL BY TEACHER MENTOR | 1,131 | 4,245 | 4,385 | 2,857 | 4,472 | 2,185 | 4,472 | 4,580 |
| | | 1215 SPECIAL EDUCATION | | | | | | | | |
| | | JW SPECIAL EDUCATION | 623,937 | 623,412 | 652,312 | 652,559 | 645,204 | 507,282 | 638,008 | 644,690 |
| | | VR SPECIAL EDUCATION | 607,200 | 662,434 | 702,513 | 682,309 | 743,748 | 702,162 | 758,057 | 770,076 |
| | | TOTAL BY SPECIAL EDUCATION | 1,231,137 | 1,285,846 | 1,354,825 | 1,334,868 | 1,388,952 | 1,209,443 | 1,396,065 | 1,414,766 |
| | | 1220 SOCIAL DEVELOPMENT | | | | | | | | |
| | | JW SOCIAL DEVELOPMENT | | | | | | | | |
| | | TOTAL BY SOCIAL DEVELOPMENT | 1,500 | 324 | 1,500 | 1,288 | 1,500 | 1,292 | 1,500 | 1,500 |
| | | 1270 OOD TUITION | | | | | | | | |
| | | JW OOD TUITION | 246,649 | 291,305 | 470,907 | 501,209 | 438,127 | 439,987 | 444,248 | 793,618 |

Regional School District 4
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| | | | 2014-2015 | | 2015-2016 | | 2016-2017 | | | 2017-2018 |
|-----|--------|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | | | Original | 2014-2015 | Original | 2015-2016 | Original | 2016-2017 | 2016-2017 | Proposed |
| Org | Object | Description | Budget | Actual | Budget | Actual | Budget | YTD | Projection | Budget |
| | | VR OOD TUITION | 721,095 | 1,118,118 | 1,039,534 | 922,418 | 1,039,431 | 813,405 | 820,140 | 1,102,615 |
| | | TOTAL BY OOD TUITION | 967,744 | 1,409,423 | 1,510,441 | 1,423,627 | 1,477,558 | 1,253,392 | 1,264,388 | 1,896,233 |
| | | 2000 BLUE CROSS/BLUE SHIELD | | | | | | | | |
| | | JW BLUE CROSS/BLUE SHIELD | 652,898 | 648,917 | 664,962 | 664,962 | 722,266 | 346,374 | 692,743 | 742,177 |
| | | VR BLUE CROSS/BLUE SHIELD | 1,019,996 | 963,477 | 987,855 | 980,593 | 1,077,778 | 720,226 | 1,148,450 | 1,207,373 |
| | | TOTAL BY BLUE CROSS/BLUE SHIELD | 1,672,894 | 1,612,394 | 1,652,817 | 1,645,555 | 1,800,044 | 1,066,600 | 1,841,193 | 1,949,550 |
| | | 2113 SOCIAL WORK | | | | | | | | |
| | | JW SOCIAL WORK | 25,537 | 28,229 | 26,878 | 27,527 | 28,300 | 28,308 | 28,300 | 29,786 |
| | | VR SOCIAL WORK | 77,661 | 77,822 | 81,569 | 122,065 | 131,087 | 130,380 | 131,087 | 136,490 |
| | | TOTAL BY SOCIAL WORK | 103,198 | 106,051 | 108,447 | 149,592 | 159,387 | 158,688 | 159,387 | 166,276 |
| | | 2120 GUIDANCE | | | | | | | | |
| | | JW GUIDANCE | 180,374 | 180,714 | 181,626 | 180,283 | 184,131 | 175,158 | 184,516 | 163,670 |
| | | VR GUIDANCE | 317,946 | 328,150 | 326,341 | 329,907 | 334,102 | 310,635 | 335,580 | 343,312 |
| | | TOTAL BY GUIDANCE | 498,320 | 508,864 | 507,967 | 510,190 | 518,233 | 485,793 | 520,096 | 506,982 |
| | | 2134 SCHOOL NURSE | | | | | | | | |
| | | JW SCHOOL NURSE | 60,138 | 58,251 | 61,250 | 59,542 | 62,933 | 56,535 | 62,933 | 64,235 |
| | | VR SCHOOL NURSE | 62,078 | 63,148 | 63,980 | 61,002 | 65,142 | 58,480 | 65,142 | 66,512 |
| | | TOTAL BY SCHOOL NURSE | 122,216 | 121,399 | 125,230 | 120,544 | 128,075 | 115,014 | 128,075 | 130,747 |
| | | 2135 OCCUPATIONAL THERAPY | | | | | | | | |
| | | TOTAL BY OCCUPATIONAL THERAPY | 9,500 | 7,262 | 6,615 | 9,150 | 8,542 | 2,373 | 8,542 | 8,542 |
| | | 2140 PSYCHOLOGIST | | | | | | | | |
| | | JW PSYCHOLOGIST | 53,495 | 53,687 | 56,234 | 56,455 | 59,390 | 58,985 | 59,390 | 62,420 |
| | | TOTAL BY PSYCHOLOGIST | 53,495 | 53,687 | 56,234 | 56,455 | 59,390 | 58,985 | 59,390 | 62,420 |
| | | 2150 SPEECH/LANGUAGE PATHOLOGIST | | | | | | | | |
| | | JW SPEECH/LANGUAGE PATHOLOGIST | | | | | 30,241 | 34,898 | 25,047 | 24,695 |
| | | VR SPEECH/LANGUAGE PATHOLOGIST | | | | | 45,359 | 23,265 | 33,752 | 37,042 |
| | | TOTAL BY SPEECH/LANGUAGE PATHOLOGIST | | | | | 75,600 | 58,163 | 58,799 | 61,737 |
| | | 2213 STAFF TRAINING/COURSE REIMBURSEMENT | | | | | | | | |
| | | JW STAFF TRAINING/COURSE REIMBURSEM | 11,635 | 9,153 | 11,635 | 4,227 | 11,635 | 4,019 | 9,635 | 11,635 |
| | | VR STAFF TRAINING/COURSE REIMBURSEM | 10,923 | 18,125 | 9,934 | 14,801 | 9,934 | 3,596 | 9,934 | 9,934 |
| | | TOTAL BY STAFF TRAINING/COURSE REIMBURSEMENT | 22,558 | 27,278 | 21,569 | 19,028 | 21,569 | 7,615 | 19,569 | 21,569 |
| | | 2222 LIBRARY | | | | | | | | |
| | | JW LIBRARY | 98,100 | 88,414 | 96,932 | 95,718 | 100,760 | 92,500 | 100,760 | 104,434 |
| | | VR LIBRARY | 145,415 | 138,905 | 145,718 | 136,273 | 147,707 | 122,846 | 144,424 | 146,823 |

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| | | | 2014-2015 | | 2015-2016 | | 2016-2017 | | | 2017-2018 |
|---|--------|------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | | | Original | 2014-2015 | Original | 2015-2016 | Original | 2016-2017 | 2016-2017 | Proposed |
| Org | Object | Description | Budget | Actual | Budget | Actual | Budget | YTD | Projection | Budget |
| TOTAL BY LIBRARY | | | 243,515 | 227,319 | 242,650 | 231,991 | 248,467 | 215,346 | 245,184 | 251,257 |
| 2223 AUDIO/VIDEO | | | | | | | | | | |
| | | JW AUDIO/VIDEO | 2,120 | 1,071 | 2,250 | 2,250 | 2,230 | 1,456 | 2,230 | 2,500 |
| | | VR AUDIO/VIDEO/TV STUDIO | 5,000 | 791 | 5,000 | 4,680 | 5,260 | 4,643 | 5,260 | 5,260 |
| TOTAL BY AUDIO/ VIDEO | | | 7,120 | 1,862 | 7,250 | 6,930 | 7,490 | 6,099 | 7,490 | 7,760 |
| 2310 BOE TECHNICAL SERVICES | | | | | | | | | | |
| | | JW BOE TECHNICAL SERVICES | 76,990 | 89,653 | 87,023 | 68,932 | 87,899 | 73,613 | 80,493 | 87,899 |
| | | VR BOE TECHNICAL SERVICES | 114,372 | 158,295 | 125,139 | 151,081 | 143,296 | 152,838 | 153,267 | 118,715 |
| TOTAL BY BOE TECHNICAL SERVICES | | | 191,362 | 247,948 | 212,162 | 220,013 | 231,195 | 226,451 | 233,760 | 206,614 |
| 2410 PRINCIPALS OFFICE | | | | | | | | | | |
| | | JW PRINCIPALS OFFICE | 457,869 | 440,000 | 465,739 | 453,522 | 472,995 | 438,701 | 473,087 | 480,217 |
| | | VR PRINCIPALS OFFICE | 626,484 | 604,520 | 624,980 | 629,463 | 628,830 | 591,121 | 626,096 | 605,703 |
| TOTAL BY PRINCIPAL'S OFFICE | | | 1,084,353 | 1,044,520 | 1,090,719 | 1,082,985 | 1,101,825 | 1,029,822 | 1,099,183 | 1,085,920 |
| 2411 TEAM LEADERS | | | | | | | | | | |
| | | JW TEAM LEADERS | 14,043 | 15,067 | 14,251 | 13,771 | 14,533 | 6,614 | 14,533 | 14,880 |
| | | VR TEAM LEADERS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL BY TEAM LEADERS | | | 14,043 | 15,067 | 14,251 | 13,771 | 14,533 | 6,614 | 14,533 | 14,880 |
| 2600 PLANT OPERATIONS | | | | | | | | | | |
| | | JW PLANT OPERATIONS | 829,888 | 804,364 | 804,698 | 781,469 | 769,410 | 725,211 | 776,893 | 774,760 |
| | | VR PLANT OPERATIONS | 1,075,072 | 984,644 | 1,026,391 | 945,436 | 1,023,213 | 911,057 | 1,003,317 | 1,007,644 |
| TOTAL BY PLANT OPERATIONS | | | 1,904,960 | 1,789,008 | 1,831,089 | 1,726,905 | 1,792,623 | 1,636,268 | 1,780,210 | 1,782,404 |
| 2700 FIELD TRIPS/LATE BUS | | | | | | | | | | |
| | | JW FIELD TRIPS/LATE BUS | 12,595 | 16,290 | 12,835 | 12,668 | 13,081 | 13,170 | 13,081 | 13,081 |
| | | VR FIELD TRIPS/LATE BUS | 23,869 | 24,498 | 24,341 | 33,219 | 24,825 | 25,145 | 28,312 | 27,653 |
| TOTAL BY FIELD TRIPS/LATE BUS | | | 36,464 | 40,788 | 37,176 | 45,887 | 37,906 | 38,315 | 41,393 | 40,734 |
| 2900 EXTRA CURRICULAR ACTIVITY | | | | | | | | | | |
| | | JW EXTRA CURRICULAR ACTIVITY | 21,171 | 26,573 | 21,461 | 21,342 | 21,854 | 15,096 | 21,854 | 22,255 |
| | | VR EXTRA CURRICULAR ACTIVITY | 96,590 | 100,959 | 104,359 | 110,769 | 109,016 | 55,986 | 109,016 | 111,151 |
| TOTAL BY EXTRA CURRICULAR ACTIVITY | | | 117,761 | 127,532 | 125,820 | 132,111 | 130,870 | 71,082 | 130,870 | 133,406 |
| 2901 ATHLETICS | | | | | | | | | | |
| | | JW ATHLETICS | 77,056 | 80,982 | 90,307 | 82,769 | 89,404 | 70,021 | 89,404 | 89,544 |
| | | VR ATHLETICS | 452,968 | 441,820 | 451,416 | 466,531 | 456,653 | 350,548 | 463,085 | 464,788 |
| TOTAL BY ATHLETICS | | | 530,024 | 522,802 | 541,723 | 549,300 | 546,057 | 420,569 | 552,489 | 554,332 |
| 2903 GRADUATION EXPENSES | | | | | | | | | | |

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| | | | 2014-2015 | | 2015-2016 | | 2016-2017 | | | 2017-2018 |
|-----|--------|---|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|-------------------------|--------------------|
| Org | Object | Description | Original Budget | 2014-2015 Actual | Original Budget | 2015-2016 Actual | Original Budget | 2016-2017 YTD | 2016-2017 Projection | Proposed Budget |
| | | VR GRADUATION EXPENSES | | | | | | | | |
| | | TOTAL BY GRADUATION EXPENSES | 9,500 | 10,816 | 9,500 | 10,892 | 9,950 | 6,013 | 9,950 | 9,950 |
| | | 2904 NATIONAL HONOR SOCIETY | | | | | | | | |
| | | VR NATIONAL HONOR SOCIETY | | | | | | | | |
| | | TOTAL BY NATIONAL HONOR SOCIETY | 2,000 | 2,868 | 2,000 | 2,539 | 2,000 | 725 | 2,000 | 2,000 |
| | | 2906 MUSICAL PRODUCTION | | | | | | | | |
| | | VR MUSICAL | | | | | | | | |
| | | TOTAL BY MUSICAL PRODUCTION | 10,000 | 10,000 | 10,000 | 9,554 | 10,000 | 7,628 | 10,000 | 10,000 |
| | | 2905 PROJECT LEARN | | | | | | | | |
| | | JW PROJECT LEARN | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | VR PROJECT LEARN | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | TOTAL BY PROJECT LEARN | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | 2098 VIRTUAL HIGHSCHOOL | | | | | | | | |
| | | TOTAL BY VIRTUAL HIGH SCHOOL | 18,000 | 14,050 | 18,000 | 16,225 | 18,000 | 0 | 16,500 | 16,500 |
| | | 3000 CAFETERIA | | | | | | | | |
| | | JW CAFETERIA | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | VR CAFETERIA | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | TOTAL BY CAFETERIA | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | 3100 TRANSFERS OUT | | | | | | | | |
| | | TRANSFERS OUT-CAFETERIA | 85,000 | 134,766 | 95,000 | 127,280 | 110,000 | 0 | 128,000 | 125,000 |
| | | TRANSFERS OUT-CAPITAL SINKING FUND | 71,000 | 0 | 71,000 | 71,000 | 71,000 | 0 | 71,000 | 31,000 |
| | | TOTAL BY TRANSFERS OUT | 156,000 | 134,766 | 166,000 | 198,280 | 181,000 | 0 | 199,000 | 156,000 |
| | | 5100 DEBT SERVICE | | | | | | | | |
| | | JW DEBT SERVICE | 766,750 | 766,750 | 744,250 | 744,250 | 723,930 | 491,345 | 723,930 | 696,510 |
| | | VR DEBT SERVICE | 1,150,125 | 1,150,125 | 1,116,375 | 1,116,375 | 1,085,895 | 737,018 | 1,085,895 | 1,044,765 |
| | | TOTAL BY DEBT SERVICE | 1,916,875 | 1,916,875 | 1,860,625 | 1,860,625 | 1,809,825 | 1,228,363 | 1,809,825 | 1,741,275 |
| | | 6000 SUPV. DISTRICT BILLING | | | | | | | | |
| | | JW SUPV. DISTRICT BILLING | 628,805 | 628,805 | 663,434 | 663,434 | 669,705 | 390,658 | 669,705 | 717,995 |
| | | VR SUPV. DISTRICT BILLING | 943,208 | 943,208 | 995,152 | 995,152 | 1,004,555 | 585,986 | 1,004,555 | 1,076,994 |
| | | TOTAL BY SUPV. DISTRICT BILLING | 1,572,013 | 1,572,013 | 1,658,586 | 1,658,586 | 1,674,260 | 976,644 | 1,674,260 | 1,794,989 |
| | | Superintendent's Staffing Recommendation | | | | | | | | 8,423 |
| | | New Requests | | | | | | | | 0 |
| | | GRAND TOTAL | 18,377,431 | 18,526,410 | 19,011,458 | 18,772,212 | 19,480,374 | 15,942,612 | 19,299,573 | 20,171,449 |



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| Object | Description | 2014-2015 Actual | 2015-2016 Original Budget | 2015-2016 Actual | 2016-2017 Original Budget | 2016-2017 YTD Expense & Encumber | 2016-2017 Projected | 2017-2018 Proposed Budget | Object Description |
|--|--|---------------------|---------------------------------|---------------------|---------------------------------|---|------------------------|---------------------------------|---|
| OBJECT 100 - SALARIES: | | | | | | | | | |
| 5111 | Administration | 501,271 | 514,805 | 514,805 | 527,674 | 520,523 | 520,523 | 538,701 | Includes salaries of the Principals and Associate Principals for the middle and high schools. |
| 5112 | Department Coordinators Salary | 72,733 | 76,150 | 74,121 | 76,112 | 37,571 | 76,112 | 77,634 | Contractual stipends for teachers in the Department Coordinator position. |
| 5113 | Teacher Salary | 6,021,202 | 6,103,325 | 6,045,236 | 6,426,782 | 6,355,296 | 6,410,439 | 6,591,761 | Contractual salaries for teachers. |
| 5114 | Secretary Salary | 362,353 | 359,087 | 372,499 | 367,024 | 366,112 | 368,305 | 344,277 | Salaries for secretaries |
| 5115 | Custodian Salary | 587,798 | 651,929 | 616,328 | 633,804 | 619,739 | 631,835 | 660,902 | Salaries for custodians and Bldg & Grounds Director |
| 5116 | Nurse Salary | 99,639 | 101,684 | 98,966 | 103,824 | 100,154 | 103,824 | 106,742 | Salaries for nurses. |
| 5118 | Food Service Salary | - | - | - | - | - | - | - | Subsidy for the Food Service Director's Salary. |
| 5119 | Para-Educator Salary | 474,328 | 546,653 | 509,624 | 563,721 | 339,661 | 579,834 | 594,785 | Wages for para-educators. |
| 5120 | Network Technician Salary | 81,192 | 91,150 | 89,101 | 93,878 | 91,055 | 93,549 | 95,725 | Salary for network technicians. |
| 5121 | Expert / Master Teacher Salary | - | - | - | - | - | - | - | Contractual stipends for teachers in the Expert/Master teacher position. |
| 5123 | Substitute Teacher | 98,590 | 100,000 | 129,980 | 100,000 | 68,423 | 100,000 | 100,000 | Daily rate of \$80 non-cert/\$85 certified for the anticipated annual number of substitute days. |
| 5124 | Substitute Secty / Para-ed / Custodian | 9,747 | 7,000 | 15,835 | 7,000 | 4,220 | 7,000 | 7,000 | To provide coverage for when secretaries, para-educators, and custodians are absent. |
| 5130 | Athletic Trainer Salary | 33,113 | 33,775 | 34,172 | 34,451 | 35,817 | 35,817 | 35,658 | Salary for athletic trainer. |
| 5133 | Coach / Mentor / Extra-Curricular | 381,144 | 386,121 | 395,571 | 399,634 | 251,877 | 399,634 | 407,628 | Reflects expenses for contractual stipends for mentors, team leaders, extra-curricular advisors, and athletic coaches. |
| 5134 | Secretary OT / BOE Clerk Salary | 1,259 | 1,000 | 500 | 1,000 | 300 | 1,000 | 1,000 | Reflects the cost of overtime for the school secretaries and the clerk for the BOE. |
| 5135 | Custodian Overtime | 27,858 | 27,000 | 26,739 | 27,000 | 17,342 | 27,000 | 27,000 | Covers custodians for emergency snow removal, repairs, etc |
| 5141 | Early Retirement | 16,730 | - | - | - | - | - | - | The District's participation in the State of CT early retirement program. |
| 5190 | Bldg Rental Reimb. | - | 5,000 | 788 | 5,000 | 1,120 | 3,000 | 3,000 | Costs associated with coverage for events when building is rented. Revenue for events will be reflected in revenue line items |
| 5198 | Supervision District Salary | 768,630 | 812,252 | 812,251 | 812,859 | 474,168 | 812,859 | 876,911 | Region #4's proportionate share of Supervision District Salaries |
| TOTAL SALARIES | | 9,537,587 | 9,816,931 | 9,736,516 | 10,179,763 | 9,283,378 | 10,170,731 | 10,468,724 | |
| OBJECT 200 - EMPLOYEE BENEFITS: | | | | | | | | | |
| 5210 | Health Insurance | 1,612,394 | 1,652,817 | 1,645,555 | 1,800,044 | 1,066,600 | 1,841,193 | 1,949,550 | To provide contractual health insurance to employees. |
| 5214 | Life Insurance | 11,365 | 11,405 | 11,493 | 11,504 | 7,616 | 11,504 | 11,417 | To provide contractual life insurance to employees. |
| 5222 | MERF | 139,455 | 162,813 | 136,329 | 155,639 | 93,399 | 149,634 | 151,877 | Non-certified pension plan is based on expected eligible staffing. |
| 5223 | FICA/Medicare | 261,823 | 264,228 | 269,658 | 278,785 | 173,417 | 278,785 | 285,861 | Required by statute for all non-certified personnel and certified personnel hired after 4/1/1986. |
| 5250 | Unemployment Compensation | 14,739 | 12,000 | 2,740 | 7,000 | 6,967 | 6,967 | 5,000 | Estimated expense based on potential claims. |
| 5260 | Worker's Compensation | 58,126 | 61,213 | 61,087 | 63,049 | 65,000 | 65,000 | 66,411 | Premium payments, required by statute, for all employees. |
| 5291 | Annuities | 21,471 | 26,580 | 21,569 | 24,580 | 12,884 | 21,080 | 22,680 | Contractual contributions to annuity contracts for para-educators and administrators. |
| 5298 | Supervision District Fringe Benefits | 240,914 | 252,912 | 252,912 | 267,429 | 155,999 | 267,429 | 302,113 | Region #4's proportionate share of Supervision District Benefits |
| TOTAL EMPLOYEE BENEFITS | | 2,360,287 | 2,443,968 | 2,401,343 | 2,608,030 | 1,581,882 | 2,641,592 | 2,794,909 | |



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| Object | Description | 2014-2015 Actual | 2015-2016 Original Budget | 2015-2016 Actual | 2016-2017 Original Budget | 2016-2017 YTD Expense & Encumber | 2016-2017 Projected | 2017-2018 Proposed Budget | Object Description |
|---|--------------------------------------|---------------------|---------------------------------|---------------------|---------------------------------|---|------------------------|---------------------------------|--|
| OBJECT 300 - PURCHASED & TECHNICAL SERVICES: | | | | | | | | | |
| 5321 | Purchased Services | | | | | | | | |
| 2410 | Principals Office | 1,544 | 3,500 | 2,000 | 3,500 | 2,325 | 3,500 | 2,650 | To provide services for chemical waste removal. |
| 2901 | National Honor Society | 2,868 | 2,000 | 2,539 | 2,000 | 725 | 2,000 | 2,000 | To provide funds for the National Honor Society for purchased services |
| | TOTAL PURCHASED SERVICES | 4,412 | 5,500 | 4,539 | 5,500 | 3,050 | 5,500 | 4,650 | |
| 5322 | Professional Development | | | | | | | | |
| 1103 | English | 1,000 | 1,200 | 1,200 | 1,400 | 1,000 | 1,400 | 1,400 | To provide in school programs for students at John Winthrop Middle School such as Authors & Writers, Shakespeare Workshop, and "In Our Own Voice" |
| 1190 | After School Program & Assembly Spea | 10,627 | 10,900 | 9,888 | 10,900 | 6,475 | 10,900 | 9,900 | To provide for assemblies and after school programs for the middle and high school students. |
| 2120 | Assembly Program (Substance Abuse) | 569 | 800 | 650 | 800 | - | 800 | 800 | Assembly speakers directly related to substance abuse prevention. |
| 2213 | Staff Training | - | - | - | - | - | - | - | To provide for staff training programs |
| 2310 | Teacher Course Reimbursement | 27,278 | 21,480 | 19,028 | 21,480 | 7,615 | 19,480 | 21,480 | Contractual tuition reimbursement for teachers. |
| | TOTAL PROFESSIONAL DEVELOPME | 39,474 | 34,380 | 30,766 | 34,580 | 15,090 | 32,580 | 33,580 | |
| 5330 | Other Professional Services | | | | | | | | |
| 1203 | Homebound Instruction | 61,199 | 56,000 | 32,899 | 38,000 | 35,564 | 48,000 | 38,000 | To provide for homebound instruction. |
| 1215 | Special Education | 157,467 | 127,000 | 139,609 | 108,000 | 129,179 | 100,000 | 78,000 | To provide services and consulting for special needs students serviced in district. Also includes special education summer school and tutoring. |
| 2134 | Health | - | 1,000 | - | 1,000 | - | 1,000 | 1,000 | To provide for physical fees and includes Hep-B shots. |
| 2135 | Occ/Phys Therapy | 7,262 | 6,515 | 9,150 | 8,442 | 2,373 | 8,442 | 8,442 | To provide occupational/physical therapy for special needs students. |
| 2310 | Board of Education | - | - | - | - | - | - | - | To provide funds for tutorial program. |
| 2410 | Principal's Office | - | - | - | - | - | - | - | Miscellaneous services. |
| 2901 | Athletics | 57,299 | 56,000 | 52,973 | 56,000 | 39,650 | 56,000 | 56,000 | To provide for officials for athletic events. |
| 2903 | Graduation Expenses | - | - | 507 | - | - | - | - | To provide funds for costs associated with graduation. |
| | TOTAL OTHER PROF. SERVICES | 283,227 | 246,515 | 235,138 | 211,442 | 206,766 | 213,442 | 181,442 | |
| 5340 | Technical Services | | | | | | | | |
| 2310 | Board of Education | 125,162 | 94,300 | 108,536 | 110,500 | 115,355 | 115,355 | 85,500 | Audit fees, legal fees, and other professional technical services. |
| 2600 | Plant Services | 23,791 | 26,500 | 25,750 | 26,500 | 26,500 | 26,500 | 26,500 | Security, Constables, etc. for games and school events. |
| | TOTAL TECHNICAL SERVICES | 148,953 | 120,800 | 134,286 | 137,000 | 141,855 | 141,855 | 112,000 | |
| 5398 | Supervision District Purchased Srvc | 111,568 | 124,074 | 124,074 | 127,078 | 74,128 | 127,078 | 128,782 | Region #4's proportionate share of Supervision District Purchased & Technical Services(Includes Professional Development for District Initiatives and support for Districts accounting and student software. |
| TOTAL PURCHASED SERVICES | | 587,634 | 531,269 | 528,803 | 515,600 | 440,888 | 520,455 | 460,454 | |



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 Chester – Deep River – Essex – Region 4
 Proposed Budget for School Year 2017/2018

| Object | Description | 2014-2015 Actual | 2015-2016 Original Budget | 2015-2016 Actual | 2016-2017 Original Budget | 2016-2017 YTD Expense & Encumber | 2016-2017 Projected | 2017-2018 Proposed Budget | Object Description |
|--|---|---------------------|---------------------------------|---------------------|---------------------------------|---|------------------------|---------------------------------|--|
| OBJECT 400 - PURCHASED PROPERTY SERVICES: | | | | | | | | | |
| 5412 | Electricity | 385,727 | 362,000 | 390,289 | 352,395 | 356,658 | 356,658 | 356,658 | To provide electrical energy to the school. |
| 5422 | Snow Plowing | 35,109 | 24,000 | 15,319 | 24,000 | 19,000 | 19,000 | 24,000 | To provide for contracted snow plowing services for the schools. |
| 5430 | Repairs & Maintenance | | | | | | | | |
| 1101 | Art | - | - | - | - | - | - | - | To provide repairs and maintenance for the departments equipment. |
| 1103 | English | - | - | - | - | - | - | - | To provide repairs and maintenance for the departments equipment. |
| 1104 | World Languages | - | - | - | - | - | - | - | To provide repairs and maintenance for the departments equipment. |
| 1105 | Life Management | - | 250 | 250 | 250 | - | 250 | 250 | To provide repairs and maintenance for the departments equipment. |
| 1106 | Technical Education | 2,233 | 3,000 | 5,248 | 3,000 | 1,521 | 3,000 | 3,000 | To provide repairs and maintenance for the departments equipment. |
| 1108 | Math | - | - | - | - | - | - | - | To provide repairs and maintenance for the departments equipment. |
| 1109 | Music | 1,159 | 1,000 | 1,630 | 1,000 | 1,195 | 1,000 | 1,000 | To provide repairs and maintenance for the departments equipment. |
| 1112 | Science | - | 1,000 | 365 | 1,000 | - | 1,000 | 1,000 | To provide repairs and maintenance for the departments equipment. |
| 1113 | Social Studies | - | - | - | - | - | - | - | To provide repairs and maintenance for the departments equipment. |
| 1207 | Technology | 4,404 | 2,500 | 2,519 | 3,000 | 3,024 | 3,000 | 3,000 | To provide repairs and maintenance for the departments equipment. |
| 2222 | Library | 1,333 | - | - | - | - | - | - | To provide repairs and maintenance for the departments equipment. |
| 2410 | Principal's Office | 12,890 | 20,000 | 14,002 | 20,000 | 9,775 | 20,000 | 17,000 | General repairs & maintenance which includes maintenance on copiers, general office equipment, instructional computers, TV's, book rebinding, etc. |
| 2600 | Plant Operations | 294,525 | 341,269 | 282,523 | 369,269 | 322,877 | 369,269 | 339,269 | To provide repairs and maintenance contracts for general building maintenance, building safety(fire & security), communications system, heating systems, plumbing, and grounds upkeep. |
| 2901 | Athletics | 13,419 | 20,000 | 17,677 | 20,000 | 13,000 | 20,000 | 20,000 | To provide repairs and maintenance for the departments equipment. |
| | TOTAL REPAIRS & MAINTENANCE | 329,963 | 389,019 | 324,214 | 417,519 | 351,392 | 417,519 | 384,519 | |
| 5440 | Rentals | | | | | | | | |
| 1190 | Copiers | 48,787 | 42,500 | 49,768 | 43,500 | 48,733 | 46,500 | 43,500 | Copier Lease |
| 1207 | Technology Lease | 196,862 | 217,137 | 198,935 | 205,971 | 119,965 | 202,065 | 205,971 | Technology Lease Program |
| 2410 | Principal's Office | 2,352 | 3,000 | 2,567 | 3,000 | 1,764 | 3,000 | 3,000 | Mail Machine |
| 2600 | Plant Operations | 2,194 | 3,000 | 698 | 2,900 | 1,801 | 2,900 | 2,900 | Rental equipment for plant operations |
| 2903 | Graduation | 4,823 | 5,000 | 4,505 | 5,000 | 4,199 | 5,000 | 5,000 | Rentals for Valley Regional Graduation |
| | TOTAL RENTALS | 255,018 | 270,637 | 256,473 | 260,371 | 176,462 | 259,465 | 260,371 | |
| 5498 | Supervision District Purchased Prop Srv | 12,976 | 13,491 | 13,491 | 13,542 | 7,897 | 13,542 | 14,133 | Region #4's proportionate share of Supervision District Property Services |
| TOTAL PURCHASED PROPERTY SERVICES | | 1,018,793 | 1,059,147 | 999,786 | 1,067,827 | 911,408 | 1,066,184 | 1,039,681 | |



Regional School District 4
 Chester – Deep River – Essex – Region 4
 Proposed Budget for School Year 2017/2018

| Object | Description | 2014-2015 Actual | 2015-2016 Original Budget | 2015-2016 Actual | 2016-2017 Original Budget | 2016-2017 YTD Expense & Encumber | 2016-2017 Projected | 2017-2018 Proposed Budget | Object Description |
|---|--|---------------------|---------------------------------|---------------------|---------------------------------|---|------------------------|---------------------------------|---|
| OBJECT 500 - OTHER PURCHASED SERVICES: | | | | | | | | | |
| 5510 | Transportation Voc Ed | 60,765 | 70,124 | 66,248 | 67,526 | 53,500 | 51,500 | 52,941 | The cost of transportation to Vinal and Vo Ag in Middletown. |
| 5511 | Out-of-District Transportation | 215,761 | 259,363 | 281,404 | 315,738 | 252,228 | 257,965 | 351,982 | The estimated cost of transportation for out-of-district Special Education placements. |
| 5515 | Field Trips | 11,342 | 10,000 | 15,623 | 10,200 | 8,800 | 11,519 | 10,000 | Cost of field trips for the middle and high school programs. |
| 5516 | Athletic Transportation | 49,805 | 52,000 | 62,855 | 50,000 | 50,000 | 52,000 | 53,260 | Athletic team travel for away games and events. |
| 5517 | Late Bus | 29,446 | 29,176 | 31,306 | 29,906 | 29,906 | 32,074 | 32,734 | To provide transportation for students involved in after school activities. |
| 5520 | Comprehensive Insurance | 111,855 | 111,098 | 110,390 | 114,431 | 104,436 | 111,848 | 114,850 | Premium payments for Property and Liability Insurance as well as Scholastic Sports insurance. |
| 5530 | Communications | 8,633 | 9,000 | 8,770 | 9,000 | 11,070 | 11,070 | 9,000 | Cost of telephones for business, internet service is provided by the State at no cost. |
| 5540 | Advertising | 48 | 1,000 | 549 | 500 | 731 | 731 | 500 | Primarily employment advertising. |
| 5560 | Magnet & VoAg Tuition | 64,207 | 78,400 | 99,787 | 94,244 | 94,129 | 94,244 | 94,244 | Tuition Magnet & VoAg school students |
| 5561 | Out-of-District Tuition | 1,253,800 | 1,311,126 | 1,202,101 | 1,221,868 | 1,060,962 | 1,066,471 | 1,604,299 | Expected tuition for out-of-district special education placements, Summer School, and adult education. |
| 5580 | Travel & Conference | 12,172 | 19,100 | 19,631 | 19,100 | 8,474 | 19,100 | 19,100 | Each Board of Education is required to maintain a 5-year staff development plan with the State of Connecticut and must commit local dollars toward the effort. These funds provide outside consultants, instructors, in-service training, travel and conferences. |
| 5598 | Supervision District Other Purch Service | 355,053 | 381,836 | 381,837 | 392,457 | 228,932 | 392,457 | 408,832 | Region #4's proportionate share of Supervision District Purchased Services |
| TOTAL OTHER PURCHASED SERVICES | | 2,172,887 | 2,332,223 | 2,280,501 | 2,324,970 | 1,903,167 | 2,100,979 | 2,751,742 | |
| OBJECT 600 - SUPPLIES: | | | | | | | | | |
| 5610 | General Supplies | 65,657 | 58,815 | 66,050 | 65,630 | 43,785 | 65,630 | 65,630 | To provide funds for the general office supply needs for administrative offices and other non-instructional programs in the schools |
| 5611 | Instructional Supplies | | | | | | | | |
| 1101 | Art | 18,147 | 17,960 | 17,860 | 19,900 | 19,680 | 19,900 | 19,900 | To provide for all consumable materials necessary to conduct the departments program. |
| 1102 | Business | 2,733 | 3,000 | 3,019 | 4,521 | 3,299 | 4,521 | 4,521 | To provide for all consumable materials necessary to conduct the departments program. |
| 1103 | English | 1,493 | 2,100 | 2,080 | 2,200 | 1,070 | 2,200 | 2,200 | To provide for all consumable materials necessary to conduct the departments program. |
| 1104 | World Languages | 779 | 600 | 498 | 1,330 | 720 | 1,330 | 1,280 | To provide for all consumable materials necessary to conduct the departments program. |
| 1105 | Life Management | 7,779 | 9,300 | 9,291 | 9,300 | 5,405 | 9,300 | 9,300 | To provide for all consumable materials necessary to conduct the departments program. |
| 1106 | Technical Education | 17,836 | 22,200 | 21,586 | 22,700 | 19,135 | 22,700 | 22,700 | To provide for all consumable materials necessary to conduct the departments program. |
| 1108 | Math | 6,074 | 8,950 | 7,137 | 12,826 | 6,056 | 12,826 | 6,461 | To provide for all consumable materials necessary to conduct the departments program. |
| 1109 | Music | 5,241 | 5,100 | 5,078 | 6,410 | 2,674 | 6,410 | 6,510 | To provide for all consumable materials necessary to conduct the departments program. |
| 1110 | Physical Ed/Health | 799 | 1,700 | 1,542 | 1,700 | 540 | 1,700 | 1,700 | To provide for all consumable materials necessary to conduct the departments program. |
| 1111 | Reading | 2,972 | 3,100 | 2,332 | 3,100 | 1,717 | 3,100 | 3,100 | To provide for all consumable materials necessary to conduct the departments program. |



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| Object | Description | 2014-2015 Actual | 2015-2016 Original Budget | 2015-2016 Actual | 2016-2017 Original Budget | 2016-2017 YTD Expense & Encumber | 2016-2017 Projected | 2017-2018 Proposed Budget | Object Description |
|-------------|-------------------------------------|---------------------|---------------------------------|---------------------|---------------------------------|---|------------------------|---------------------------------|--|
| 1112 | Science | 5,089 | 12,873 | 11,677 | 13,404 | 8,539 | 13,404 | 12,100 | To provide for all consumable materials necessary to conduct the departments program. |
| 1113 | Social Studies | 446 | 1,200 | 908 | 1,423 | 633 | 1,423 | 1,010 | To provide for all consumable materials necessary to conduct the departments program. |
| 1114 | Computer Education | 1,363 | 1,350 | 1,346 | 1,350 | 1,350 | 1,350 | 1,400 | To provide for all consumable materials necessary to conduct the departments program. |
| 1190 | Other Education | 27,334 | 38,360 | 29,078 | 35,360 | 32,655 | 35,360 | 31,660 | To provide for all consumable materials necessary to conduct the departments program. |
| 1207 | Technology Services | 21,192 | 24,208 | 24,128 | 24,208 | 15,952 | 24,208 | 24,208 | To provide for all consumable materials necessary to conduct the departments program. |
| 1210 | Gifted & Talented | 1,465 | 2,500 | 2,267 | 3,000 | 695 | 3,000 | 3,000 | To provide for all consumable materials necessary to conduct the departments program. |
| 1215 | Special Education | 3,423 | 12,140 | 11,700 | 11,000 | 6,436 | 11,000 | 10,740 | To provide for all consumable materials necessary to conduct the departments program. |
| 1220 | Social Development | 324 | 1,500 | 1,288 | 1,500 | 1,292 | 1,500 | 1,500 | To provide for all consumable materials necessary to conduct the departments program. |
| 2113 | Social Worker | - | 100 | - | 200 | - | 200 | 200 | To provide for all consumable materials necessary to conduct the departments program. |
| 2120 | Guidance & Testing | 7,197 | 9,700 | 10,776 | 10,000 | 754 | 10,000 | 11,000 | To provide for all consumable materials necessary to conduct the departments program. |
| 2134 | Health | 502 | 200 | 125 | 200 | 763 | 200 | 130 | To provide for all consumable materials necessary to conduct the departments program. |
| 2222 | Library | 6,424 | 8,100 | 6,734 | 7,950 | 5,840 | 7,950 | 7,950 | To provide for all consumable materials necessary to conduct the departments program. |
| 2223 | Audio Visual/Tech Services | 1,862 | 7,250 | 6,930 | 7,490 | 6,099 | 7,490 | 7,760 | To provide for all consumable materials necessary to conduct the departments program. Includes supplies for TV studio. |
| 2410 | Principal's Office | 1,893 | 2,400 | 1,669 | 2,400 | 1,020 | 2,400 | 2,400 | To provide for all consumable materials necessary to conduct the departments program. |
| 2901 | Athletics | 39,236 | 47,000 | 47,562 | 42,000 | 32,018 | 42,000 | 37,700 | To provide for all consumable materials necessary to conduct the departments program. |
| | TOTAL INSTRUCTIONAL SUPPLIES | 181,603 | 242,891 | 226,611 | 245,472 | 174,343 | 245,472 | 230,430 | |
| 5613 | Maintenance Supplies | 35,528 | 44,000 | 36,469 | 42,000 | 39,306 | 42,000 | 40,500 | Maintenance and custodial supplies for the middle and high school, includes waxes, cleaners, etc. |
| 5623 | Bottled Gas | 709 | 1,000 | 3 | 1,000 | - | 500 | 500 | Bottled gas for the high school. |
| 5624 | Heating Fuel | 259,658 | 204,000 | 196,382 | 164,000 | 164,000 | 164,000 | 159,200 | Based on expected fuel oil consumption of 30,000 gal. @ JW & 50,000 @ VR @ \$1.99 per gallon. |
| 5626 | Gasoline | 1,993 | 3,000 | 1,276 | 3,000 | - | 1,500 | 1,500 | Gasoline for equipment. |
| 5641 | Textbooks & Workbooks | | | | | | | | |
| 1101 | Art | - | 100 | 72 | 500 | 348 | 500 | 600 | Purchase of new and replacement textbooks and supporting materials for instruction for the department's program. |
| 1102 | Business | 1,500 | 1,500 | 1,528 | 1,500 | - | 1,500 | 4,859 | Purchase of new and replacement textbooks and supporting materials for instruction for the department's program. |
| 1103 | English | 4,508 | 5,518 | 5,084 | 5,973 | 4,606 | 5,973 | 7,873 | Purchase of new and replacement textbooks and supporting materials for instruction for the department's program. |
| 1104 | World Languages | 273 | 1,500 | 1,191 | 1,379 | 377 | 1,379 | 879 | Purchase of new and replacement textbooks and supporting materials for instruction for the department's program. |
| 1105 | Life Management | 40 | - | - | 200 | - | 200 | 200 | Purchase of new and replacement textbooks and supporting materials for instruction for the department's program. |



Regional School District 4
 Chester – Deep River – Essex – Region 4
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| Object | Description | 2014-2015 Actual | 2015-2016 Original Budget | 2015-2016 Actual | 2016-2017 Original Budget | 2016-2017 YTD Expense & Encumber | 2016-2017 Projected | 2017-2018 Proposed Budget | Object Description |
|-------------------------------|--|---------------------|---------------------------------|---------------------|---------------------------------|---|------------------------|---------------------------------|--|
| 1106 | Technical Education | 1,029 | 1,500 | 1,500 | 1,500 | - | 1,500 | 1,800 | Purchase of new and replacement textbooks and supporting materials for instruction for the department's program. |
| 1108 | Math | 8,066 | 10,900 | 11,062 | 18,889 | 18,096 | 18,889 | 10,690 | Purchase of new and replacement textbooks and supporting materials for instruction for the department's program. |
| 1109 | Music | 853 | 1,190 | 1,445 | 1,190 | 884 | 1,190 | 1,600 | Purchase of new and replacement textbooks and supporting materials for instruction for the department's program. |
| 1110 | Phys Ed. (Health Texts) | - | - | - | - | - | - | - | Purchase of new and replacement textbooks and supporting materials for instruction for the department's program. |
| 1112 | Science | 3,543 | 2,150 | 2,150 | 3,232 | 1,265 | 3,232 | 5,112 | Purchase of new and replacement textbooks and supporting materials for instruction for the department's program. |
| 1113 | Social Studies | 1,650 | 5,150 | 5,292 | 4,922 | 4,877 | 4,922 | 6,743 | Purchase of new and replacement textbooks and supporting materials for instruction for the department's program. |
| 1114 | Computer Education | - | - | - | - | - | - | - | Purchase of new and replacement textbooks and supporting materials for instruction for the department's program. |
| 1190 | Summer Reading | 3,710 | 5,000 | 5,158 | 5,000 | - | 5,000 | 5,000 | Purchase of new and replacement textbooks and supporting materials for instruction for the department's program. |
| 1210 | Gifted & Talented | 540 | 1,000 | 818 | 500 | - | 500 | 500 | Purchase of new and replacement textbooks and supporting materials for instruction for the department's program. |
| 1215 | Special Education | 299 | 3,000 | 3,906 | 3,000 | 1,115 | 3,000 | 3,000 | Purchase of new and replacement textbooks and supporting materials for instruction for the department's program. |
| 2120 | Guidance | 621 | 1,200 | 592 | 1,200 | 759 | 1,200 | 1,150 | Purchase of new and replacement textbooks and supporting materials for instruction for the department's program. |
| 2134 | Health | - | - | - | - | - | - | - | Purchase of new and replacement textbooks and supporting materials for instruction for the department's program. |
| 2222 | Library | - | - | - | - | - | - | - | Purchase of new and replacement textbooks and supporting materials for instruction for the department's program. |
| | TOTAL TEXTBOOKS & WORKBOOKS | 26,632 | 39,708 | 39,798 | 48,985 | 32,326 | 48,985 | 50,006 | |
| 5642 | Library & Professional Books | 13,990 | 21,500 | 20,367 | 21,500 | 19,586 | 21,500 | 21,500 | New and replacement books, magazines and professional materials |
| 5698 | Supervision District Supplies | 78,417 | 69,390 | 69,390 | 56,252 | 32,812 | 56,252 | 59,585 | Region #4's proportionate share of Supervision District Supplies |
| | TOTAL SUPPLIES | 664,187 | 684,304 | 656,346 | 647,839 | 506,157 | 645,839 | 628,851 | |
| OBJECT 700 - PROPERTY: | | | | | | | | | |
| 5730 | Equipment | | | | | | | | |
| 1101 | Art | - | - | - | 2,062 | 1,998 | 2,062 | - | Purchase of new and replacement equipment and furniture for the art department. |
| 1103 | English | - | - | - | - | - | - | - | Purchase of new and replacement equipment and furniture for the english department. |
| 1104 | World Languages | - | - | - | - | - | - | - | Purchase of new and replacement equipment and furniture for the foreign language department. |
| 1105 | Life Management | - | - | - | - | - | - | - | Purchase of new and replacement equipment and furniture for the life management program. |
| 1106 | Technical Education | - | - | - | 11,425 | 8,172 | 11,425 | - | Purchase of new and replacement equipment and furniture for the tech ed. department. |
| 1108 | Math | - | - | - | - | - | - | - | Purchase of new and replacement equipment and furniture for the math department. |
| 1109 | Music | - | - | - | 4,309 | 4,309 | 4,309 | - | Purchase of new and replacement equipment and furniture for the music department. |



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| Object | Description | 2014-2015 Actual | 2015-2016 Original Budget | 2015-2016 Actual | 2016-2017 Original Budget | 2016-2017 YTD Expense & Encumber | 2016-2017 Projected | 2017-2018 Proposed Budget | Object Description |
|------------------------------------|--------------------------------|---------------------|---------------------------------|---------------------|---------------------------------|---|------------------------|---------------------------------|---|
| 1110 | Phys Ed. (Health Texts) | - | - | - | - | - | - | - | Purchase of new and replacement equipment and furniture for the physical ed. department. |
| 1112 | Science | - | - | - | 4,324 | 2,006 | 4,324 | - | Purchase of new and replacement equipment and furniture for the science department. |
| 1113 | Social Studies | - | - | - | - | - | - | - | Purchase of new and replacement equipment and furniture for the social studies department. |
| 1215 | Special Education | - | - | - | - | - | - | - | Purchase of new and replacement equipment and furniture for the special education department. |
| 2120 | Guidance | - | - | - | - | - | - | - | Purchase of new and replacement equipment and furniture for the guidance department. |
| 2134 | Health | - | - | - | - | - | - | - | Purchase of new and replacement equipment and furniture for the health office. |
| 2222 | Library | - | - | - | - | - | - | - | Purchase of new and replacement equipment and furniture for the library. |
| 2410 | Principal's Office | - | - | - | - | - | - | - | Purchase of new and replacement equipment and furniture for the general building needs. |
| 2600 | Plant Operations | 40,030 | 30,000 | 28,901 | 30,000 | 9,716 | 30,000 | 30,000 | Purchase of new and replacement equipment and furniture for classrooms and plant operations. |
| 2901 | Athletics | - | - | - | - | - | - | - | Purchase of new and replacement equipment and furniture for the athletic department. |
| | TOTAL EQUIPMENT | 40,030 | 30,000 | 28,901 | 52,120 | 26,201 | 52,120 | 30,000 | |
| 5798 | Supervision District Equipment | - | - | - | - | - | - | - | Region #4's proportionate share of Supervision District Equipment |
| TOTAL EQUIPMENT | | 40,030 | 30,000 | 28,901 | 52,120 | 26,201 | 52,120 | 30,000 | |
| OBJECT 800 - OTHER OBJECTS: | | | | | | | | | |
| 5810 | Dues & Fees | | | | | | | | |
| 1101 | Art | 500 | 350 | 350 | 620 | 120 | 620 | 620 | To provide for school dues and program registration fees. |
| 1102 | Business | - | - | - | - | - | - | - | To provide for school dues and program registration fees. |
| 1103 | English | - | - | - | 365 | - | 365 | 365 | To provide for school dues and program registration fees. |
| 1104 | World Languages | - | 500 | 288 | 500 | 190 | 500 | 500 | To provide for school dues and program registration fees. |
| 1106 | Technical Education | - | - | - | 375 | - | - | 375 | To provide for school dues and program registration fees. |
| 1108 | Math | - | - | - | - | - | - | - | To provide for school dues and program registration fees. |
| 1109 | Music | 6,721 | 5,500 | 5,931 | 6,450 | 2,937 | 6,450 | 6,450 | To provide for school dues and program registration fees. |
| 1112 | Science | - | - | - | - | - | - | - | To provide for school dues and program registration fees. |
| 1113 | Social Studies | - | - | - | 492 | - | - | 492 | To provide for school dues and program registration fees. |
| 1210 | Gifted & Talented | 1,280 | 1,000 | 1,000 | 1,000 | 1,399 | 1,969 | 1,000 | To provide for school dues and program registration fees. |
| 1215 | Special Education | - | 350 | - | 350 | - | 350 | 350 | To provide for school dues and program registration fees. |
| 2113 | Social Work | - | - | - | - | - | - | - | To provide for school dues and program registration fees. |
| 2120 | Guidance | 425 | 585 | 690 | 735 | 665 | 735 | 735 | To provide for school dues and program registration fees. |
| 2134 | Health | - | - | - | - | - | - | - | To provide for school dues and program registration fees. |
| 2222 | Library | 22,276 | 16,000 | 15,390 | 18,092 | 16,310 | 18,092 | 17,592 | To provide for school dues and program registration fees. |
| 2310 | BOE | 9,570 | 4,726 | - | 4,726 | 4,844 | 4,788 | 4,726 | To provide for school dues and program registration fees. |
| 2410 | Principals Office | 18,531 | 19,330 | 20,180 | 19,330 | 19,582 | 20,114 | 19,330 | To provide for school dues and program registration fees. |
| 2600 | Plant Operations | - | 1,012 | 1,020 | 1,012 | 300 | 1,012 | 1,012 | To provide for school dues and program registration fees. |
| 2901 | Athletics | 15,556 | 15,007 | 15,406 | 16,710 | 12,118 | 16,710 | 16,710 | To provide for school dues and program registration fees. |
| 2908 | Virtual High School | 14,050 | 18,000 | 16,225 | 18,000 | - | 16,500 | 16,500 | To provide for fees for Virtual High School program. |
| 2905 | Project Learn | - | - | - | - | - | - | - | To provide for school dues and program registration fees. |



Regional School District 4
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 Proposed Budget for School Year 2017/2018

| Object | Description | 2014-2015 Actual | 2015-2016 Original Budget | 2015-2016 Actual | 2016-2017 Original Budget | 2016-2017 YTD Expense & Encumber | 2016-2017 Projected | 2017-2018 Proposed Budget | Object Description |
|--------|---|---------------------|---------------------------------|---------------------|---------------------------------|---|------------------------|---------------------------------|--|
| | TOTAL DUES & FEES | 88,909 | 82,360 | 76,480 | 88,757 | 58,465 | 88,205 | 86,757 | |
| 5834 | Note & Bond Issuance Costs | - | - | - | - | - | - | - | To provide for Note & Bond Issuance Costs for Region 4 projects. |
| 5930 | Transfers Out | | | | | | | | |
| 3100 | Cafeteria Subsidy | 134,766 | 95,000 | 127,280 | 110,000 | - | 128,000 | 125,000 | Funding of the cafeteria program |
| 3200 | Capital Sinking Fund | - | 71,000 | 71,000 | 71,000 | - | 71,000 | 31,000 | Funding of the capital sinking fund contribution |
| | TOTAL TRANSFERS OUT | 134,766 | 166,000 | 198,280 | 181,000 | - | 199,000 | 156,000 | |
| 5898 | Supervision District Other Objects | 4,455 | 4,631 | 4,631 | 4,643 | 2,708 | 4,643 | 4,633 | Region #4's proportionate share of Supervision District |
| | TOTAL OTHER OBJECTS | 228,130 | 252,991 | 279,391 | 274,400 | 61,173 | 291,848 | 247,390 | |
| | TOTAL | 16,609,535 | 17,150,833 | 16,911,587 | 17,670,549 | 14,714,255 | 17,489,748 | 18,421,751 | 3.86% |
| | Superintendent's Staffing Recommendation | | | | | | | 8,423 | 0.04% See Page 11 |
| | New Requests | | | | | | | 0 | 0.00% See Page 12 |
| | GRAND TOTAL | 16,609,535 | 17,150,833 | 16,911,587 | 17,670,549 | 14,714,255 | 17,489,748 | 18,430,174 | 3.90% |
| | Debt Service | 1,916,875 | 1,860,625 | 1,860,625 | 1,809,825 | 1,228,363 | 1,809,825 | 1,741,275 | -0.35% |
| | Total Expenditures | 18,526,410 | 19,011,458 | 18,772,212 | 19,480,374 | 15,942,618 | 19,299,573 | 20,171,449 | 3.55% |
| | Revenues | 499,777 | 531,541 | 449,340 | 438,652 | 209,458 | 349,668 | 500,338 | 0.32% See Page 27 |
| | Net Billings to Town | 18,026,633 | 18,479,917 | 18,322,872 | 19,041,722 | 15,733,160 | 18,949,905 | 19,671,111 | 3.31% |



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REVENUE

| Revenue Source | Actual 2014-2015 | Budget 2015-2016 | Actual 2015-2016 | Budget 2016-2017 | Projected 2016-2017 | Estimated 2017-2018 | \$\$\$ Change |
|------------------------------------|---------------------|---------------------|---------------------|---------------------|------------------------|------------------------|------------------|
| INTERGOVERNMENTAL | 451,170 | 476,241 | 406,021 | 388,352 | 304,438 | 455,108 | 66,756 |
| INTEREST INCOME | 230 | 300 | 230 | 300 | 230 | 230 | (70) |
| MISCELLANEOUS INCOME | 48,377 | 55,000 | 43,089 | 50,000 | 45,000 | 45,000 | (5,000) |
| Total Revenue | 499,777 | 531,541 | 449,340 | 438,652 | 349,668 | 500,338 | 61,686 |
| Total Reduction Of Billings | 499,777 | 531,541 | 449,340 | 438,652 | 349,668 | 500,338 | 61,686 |



Regional School District 4
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JWMS STAFFING ANALYSIS

| | | <u>16-17 Actual</u> | <u>17-18 Proposed</u> | <u>Adjustments</u> |
|---------------------------|---|---------------------|-----------------------|--------------------|
| REGION 4 FUNDED | | | | |
| <u>Position</u> | <u>Description</u> | | | |
| | Administration (Principal, 10mo) | | | |
| 5111 | Associate Principal) | 1.8 | 1.8 | 0.0 |
| 5113 | Teachers | | | |
| | Art | 1.0 | 1.0 | 0.0 |
| | English/Language Arts | 5.0 | 5.0 | 0.0 |
| | Foreign Languages | 2.0 | 2.0 | 0.0 |
| | Life Management | 1.0 | 1.0 | 0.0 |
| | Technical Education | 1.0 | 1.0 | 0.0 |
| | Mathematics | 4.0 | 4.0 | 0.0 |
| | Music | 1.0 | 1.0 | 0.0 |
| | Physical Education | 2.0 | 2.0 | 0.0 |
| | Science | 4.0 | 4.0 | 0.0 |
| | Social Studies | 4.0 | 4.0 | 0.0 |
| | Computer Education | 1.0 | 1.0 | 0.0 |
| | Special Education | 5.0 | 5.0 | 0.0 |
| | Social Worker | 0.4 | 0.4 | 0.0 |
| | Psychologist | 1.0 | 1.0 | 0.0 |
| | Speech Pathologist | 0.4 | 0.4 | 0.0 |
| | Guidance | 2.0 | 2.0 | 0.0 |
| | Library Media Specialist | 1.0 | 1.0 | 0.0 |
| | Total Teachers | 35.8 | 35.8 | 0.0 |
| 5114 | Secretaries | 2.0 | 2.0 | 0.0 |
| | Custodians/Maintenance | | | |
| 5115 | (4 FT, 2 Shared with VR, 2 PT) | 5.25 | 5.25 | 0.0 |
| 5116 | Nurse | 1.0 | 1.0 | 0.0 |
| 5119 | Para-educators / Teacher Assistant | | | |
| | Special Education | 10.0 | 8.0 | -2.0 |
| | Regular Education | 0.0 | 0.0 | 0.0 |
| | Library | 1.0 | 1.0 | 0.0 |
| | Total Para-educators/Teacher Asst | 11.0 | 9.0 | -2.0 |
| 5120 | Network Technicians | 1.0 | 1.0 | 0.0 |
| | TOTAL LOCAL FUNDED | 57.85 | 55.85 | -2.00 |
| GRANT FUNDED | | | | |
| <u>Position</u> | <u>Description</u> | | | |
| 5119 | Para-educators / Teacher Assistant | | | |
| | Special Education | 1.0 | 1.0 | 0.0 |
| | Tutorial - Remedial Math & Reading | 1.5 | 1.5 | 0.0 |
| | TOTAL GRANT FUNDED | 2.5 | 2.5 | 0.0 |
| SUPERVISION FUNDED | | | | |
| <u>Position</u> | <u>Description</u> | | | |
| 5113 | Teachers | | | |
| | Gifted & Talented | 0.40 | 0.40 | 0.00 |
| | Psychologist | 0.30 | 0.30 | 0.00 |
| | Occupational Therapist | 0.20 | 0.20 | 0.00 |
| | Speech Pathologist | 0.00 | 0.00 | 0.00 |
| | TOTAL SUPERVISION FUNDED | 0.90 | 0.90 | 0.00 |



Regional School District 4
 Chester – Deep River – Essex – Region 4
 Proposed Budget for School Year 2017/2018

VRHS STAFFING ANALYSIS

| REGION 4 FUNDED | | <u>16-17 Actual</u> | <u>17-18 Proposed</u> | <u>Adjustments</u> |
|---------------------------|---|----------------------------|------------------------------|---------------------------|
| <u>Position</u> | <u>Description</u> | | | |
| 5111 | Administration | 2.00 | 2.00 | 0.00 |
| 5113 | Teachers | | | |
| | Art | 2.00 | 2.00 | 0.00 |
| | Business | 2.00 | 2.00 | 0.00 |
| | English/Language Arts | 7.00 | 7.00 | 0.00 |
| | Foreign Languages | 4.00 | 4.00 | 0.00 |
| | Life Management | 0.50 | 0.50 | 0.00 |
| | Technical Education | 3.00 | 3.00 | 0.00 |
| | Mathematics | 6.00 | 6.00 | 0.00 |
| | Music | 2.00 | 2.00 | 0.00 |
| | Physical Education | 2.50 | 2.50 | 0.00 |
| | Science | 6.00 | 6.00 | 0.00 |
| | Social Studies (5 FT, 1PT) | 5.50 | 5.50 | 0.00 |
| | Special Education | 7.00 | 7.00 | 0.00 |
| | Social Worker | 1.00 | 1.00 | 0.00 |
| | Speech Pathologist | 0.60 | 0.60 | 0.00 |
| | Guidance | 3.00 | 3.00 | 0.00 |
| | Health | 1.00 | 1.00 | 0.00 |
| | Library Media Specialist | 1.00 | 1.00 | 0.00 |
| | Total Teachers | 54.10 | 54.10 | 0.00 |
| | Secretaries | | | |
| 5114 | (1 - 12 Month, 4 - 10 Month, 1 PT) | 5.20 | 4.60 | -0.60 |
| | Custodians/Maintenance | | | |
| 5115 | (4 FT, 2 Shared with JW, 3 PT) | 6.25 | 6.25 | 0.00 |
| 5116 | Nurse | 1.00 | 1.00 | 0.00 |
| 5119 | Para-educators / Teacher Assistant | | | |
| | Special Education | 10.00 | 12.00 | 2.00 |
| | Regular Education | 0.00 | 0.00 | 0.00 |
| | Security | 2.00 | 2.00 | 0.00 |
| | Library | 1.00 | 1.00 | 0.00 |
| | Total Para-educators/Teacher Asst | 13.00 | 15.00 | 2.00 |
| 5120 | Network Technicians | 1.00 | 1.00 | 0.00 |
| | TOTAL LOCAL FUNDED | 82.55 | 83.95 | 1.40 |
| GRANT FUNDED | | | | |
| <u>Position</u> | <u>Description</u> | | | |
| 5119 | Para-educators / Teacher Assistant | | | |
| | Special Education | 1.00 | 1.00 | 0.00 |
| | Tutorial - Remedial Reading | 0.50 | 0.50 | 0.00 |
| | TOTAL GRANT FUNDED | 1.50 | 1.50 | 0.00 |
| SUPERVISION FUNDED | | | | |
| <u>Position</u> | <u>Description</u> | | | |
| 5113 | Teachers | | | |
| | Gifted & Talented | 0.40 | 0.40 | 0.00 |
| | Psychologist | 0.30 | 0.30 | 0.00 |
| | Speech Pathologist | 0.00 | 0.00 | 0.00 |
| | TOTAL SUPERVISION FUNDED | 0.70 | 0.70 | 0.00 |

**Regional School District #4
Chester - Deep River - Essex - Region 4
Proposed Budget for School Year 2017/2018**

RECAP

EXPENSES:

| Object Category | Object Description | Original Budget 2016-17 | Proposed Budget 2017-18 | \$\$\$ Change | %% Change |
|--|-----------------------------|----------------------------|----------------------------|------------------|--------------|
| 100 | Salaries | \$10,179,763 | \$10,468,724 | \$288,961 | 2.84% |
| 200 | Employee Benefits | 2,608,030 | 2,794,909 | \$186,879 | 7.17% |
| 300 | Purchased Services | 515,600 | 460,454 | -\$55,146 | -10.70% |
| 400 | Purchased Property Services | 1,067,827 | 1,039,681 | -\$28,146 | -2.64% |
| 500 | Other Purchased Services | 2,324,970 | 2,751,742 | \$426,772 | 18.36% |
| 600 | Supplies | 647,839 | 628,851 | -\$18,988 | -2.93% |
| 700 | Property | 52,120 | 30,000 | -\$22,120 | -42.44% |
| 800 | Other Objects | 274,400 | 247,390 | -\$27,010 | -9.84% |
| TOTAL | | \$17,670,549 | \$18,421,751 | \$751,202 | 4.25% |
| Superintendent's Staffing Recommendation | | | 8,423 | | |
| New Requests | | | 0 | | |
| GROSS EXPENSES (1) | | \$17,670,549 | \$18,430,174 | \$759,625 | 4.30% |

REVENUE:

| | | | | |
|----------------------|----------------|----------------|-----------------|---------------|
| Anticipated Revenue | 438,652 * | 500,338 * | \$61,686 | |
| Total Revenue | 438,652 | 500,338 | \$61,686 | 14.06% |

| | | | | |
|---|---------------------|---------------------|------------------|--------------|
| NET EXPENSES (Gross Expenses less Revenue) | \$17,231,897 | \$17,929,836 | \$697,939 | 4.05% |
|---|---------------------|---------------------|------------------|--------------|

DEBT SERVICE:

| | | | | | |
|---|---------------------|---------------------|---------------------|------------------|---------------|
| 830 | Interest Payments | 359,825 | 311,275 | -\$48,550 | |
| 910 | Principal Reduction | 1,450,000 | 1,430,000 | -\$20,000 | |
| TOTAL DEBT SERVICE (2) | | 1,809,825 | 1,741,275 | -\$68,550 | -3.79% |
| TOTAL GROSS EXPENSES To Be Adopted | | \$19,480,374 | \$20,171,449 | \$691,075 | 3.55% |

| | | | | |
|------------------------------------|---------------------|---------------------|------------------|--------------|
| TOTAL NET BILLINGS TO TOWNS | \$19,041,722 | \$19,671,111 | \$629,389 | 3.31% |
|------------------------------------|---------------------|---------------------|------------------|--------------|

TOTAL FUNDING REQUIRED OF TOWNS:

| | TOWN'S SHARE OF ADM* | | | | 2016 - 2017 | 2017 - 2018 | 2016 - 2017 | 2017 - 2018 |
|--------------|----------------------|----------------|------------|----------------|-------------------|-------------------|----------------|--------------|
| | 2016 - 2017 | 2017 - 2018 | Stdnts | %% | | | | |
| CHESTER | 216 | 22.83% | 211 | 21.78% | 4,347,225 | 4,284,368 | -62,857 | -1.45% |
| DEEP RIVER | 310 | 32.77% | 326 | 33.64% | 6,239,972 | 6,617,362 | 377,390 | 6.05% |
| ESSEX | 420 | 44.40% | 432 | 44.58% | 8,454,525 | 8,769,381 | 314,856 | 3.72% |
| TOTAL | 946 | 100.00% | 969 | 100.00% | 19,041,722 | 19,671,111 | 629,389 | 3.31% |

* ADM = Average Daily Membership (Town's Share Of Total Region #4 Student Population As Of October 1 Of The Previous Year).

(1) Includes Region #4s Net Share Of Supervision District Expenses:

| | 2016-17 | 2017-18 | Change |
|--|-----------|-----------|---------------|
| | \$ | \$ | % |
| | 1,674,260 | 1,794,989 | 120,729 7.21% |

(2) 2017-18 Debt Service Payments (INCLUDED in TOTAL FUNDING REQUIRED OF TOWNS above):

| | 2017-18 Debt Service Expense | | | 2016-17 Total Debt Svc. | 2017-18 Change | |
|----------------|------------------------------|------------------|------------------|-------------------------------|----------------|---------------|
| | Interest | Principal | Total | | \$\$\$ | % |
| CHESTER | 67,796 | 311,454 | 379,250 | 413,183 | -33,933 | -8.21% |
| DEEP RIVER | 104,713 | 481,052 | 585,765 | 593,080 | -7,315 | -1.23% |
| ESSEX | 138,766 | 637,494 | 776,260 | 803,562 | -27,302 | -3.40% |
| TOTAL * | 311,275 | 1,430,000 | 1,741,275 | 1,809,825 | -68,550 | -3.79% |